



# Preliminary 2023 Operating & 2023-2026 Capital Budgets

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Haverford Township  
Delaware County PA



**TOWNSHIP OF HAVERFORD  
2023 PROPOSED PRELIMINARY BUDGET - EXECUTIVE SUMMARY**

|                                       | 2022                 |                          |                         |                     | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|---------------------------------------|----------------------|--------------------------|-------------------------|---------------------|----------------------------|---------------------------|---------------------------|---------------------------|
|                                       | Adopted<br>Budget    | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance            |                            |                           |                           |                           |
| <b>FUND 1 - GENERAL FUND REVENUES</b> |                      |                          |                         |                     |                            |                           |                           |                           |
| Real Estate Taxes                     | \$ 26,403,029        | \$ 25,826,774            | \$ 26,395,271           | \$ (7,758)          | \$ 27,048,379              | \$ 27,048,379             | \$ 27,048,379             | \$ 27,048,379             |
| Local Enabling Taxes                  | 4,310,000            | 4,512,524                | 5,465,000               | 1,155,000           | 4,500,000                  | 4,500,000                 | 4,500,000                 | 4,500,000                 |
| License & Permits                     | 2,250,100            | 1,909,429                | 2,464,016               | 213,916             | 2,240,100                  | 2,230,100                 | 2,220,100                 | 2,210,100                 |
| Fines & Forfeitures                   | 155,000              | 112,358                  | 160,000                 | 5,000               | 160,000                    | 160,000                   | 160,000                   | 160,000                   |
| Interest & Rents                      | 685,738              | 484,817                  | 767,000                 | 81,262              | 619,000                    | 619,000                   | 619,000                   | 619,000                   |
| Grants & Gifts                        | 3,254,416            | 1,532,037                | 3,663,188               | 408,772             | 3,218,276                  | 3,191,647                 | 3,194,066                 | 3,196,533                 |
| Department Earnings                   | 6,552,217            | 6,593,292                | 7,264,812               | 712,595             | 7,146,226                  | 6,941,726                 | 6,846,226                 | 6,841,726                 |
| Department of Skating                 | 889,380              | 705,354                  | 1,011,616               | 122,236             | 971,510                    | 971,510                   | 971,510                   | 971,510                   |
| Other Income                          | 1,208,687            | 625,162                  | 1,055,708               | (152,979)           | 1,102,616                  | 1,107,222                 | 1,112,119                 | 1,117,324                 |
| Interfund Transfers & Other           | 1,545,000            | 779,499                  | 779,499                 | (765,501)           | 2,100,000                  | 600,000                   | 600,000                   | 600,000                   |
| <b>Proposed General Fund Revenues</b> | <b>\$ 47,253,567</b> | <b>\$ 43,081,246</b>     | <b>\$ 49,026,110</b>    | <b>\$ 1,772,543</b> | <b>\$ 49,106,107</b>       | <b>\$ 47,369,584</b>      | <b>\$ 47,271,400</b>      | <b>\$ 47,264,572</b>      |

**FUND 1 - GENERAL FUND EXPENDITURES**

|   |                      |                      |                      |                     |                      |                      |                      |                      |
|---|----------------------|----------------------|----------------------|---------------------|----------------------|----------------------|----------------------|----------------------|
| Dept. 400 - Administration                | \$ 934,271           | \$ 585,301           | \$ 932,146           | \$ 2,125            | \$ 1,047,196         | \$ 1,103,723         | \$ 1,164,839         | \$ 1,219,375         |
| Dept. 402 - Finance                       | 818,240              | 509,181              | 789,315              | 28,925              | 824,550              | 856,022              | 888,382              | 923,560              |
| Dept. 406 - Human Resources               | 300,407              | 151,051              | 234,404              | 66,003              | 371,894              | 390,283              | 409,667              | 430,102              |
| Dept. 407 - Informational Technology      | 586,486              | 366,578              | 577,428              | 9,058               | 622,961              | 652,407              | 683,353              | 715,886              |
| Dept. 409 - P/W - Facilities              | 1,036,766            | 593,220              | 1,065,741            | (28,975)            | 1,193,221            | 1,215,898            | 1,269,550            | 1,325,910            |
| Dept. 410 - Police                        | 17,993,220           | 11,330,772           | 18,593,076           | (599,856)           | 18,579,333           | 19,096,563           | 19,944,489           | 20,902,204           |
| Dept. 411 - Fire Protection               | 967,743              | 550,769              | 1,030,480            | (62,737)            | 1,044,280            | 1,072,081            | 1,101,153            | 1,131,558            |
| Dept. 412 - EMS Administration            | 574,077              | 306,649              | 536,788              | 37,289              | 561,457              | 596,386              | 546,436              | 573,736              |
| Dept. 413 - Code Enforcement              | 962,201              | 633,889              | 957,683              | 4,518               | 1,034,785            | 1,082,383            | 1,132,541            | 1,185,409            |
| Dept. 416 - Community Development         | 481,126              | 283,342              | 428,877              | 52,249              | 459,978              | 481,753              | 504,718              | 528,940              |
| Dept. 427 - P/W - Sanitation              | 5,756,933            | 3,376,550            | 5,441,428            | 315,505             | 5,754,372            | 6,048,294            | 6,058,363            | 6,650,316            |
| Dept. 430 - P/W - Highways                | 4,870,621            | 2,699,926            | 4,815,613            | 55,008              | 4,792,613            | 5,259,847            | 5,688,693            | 5,540,691            |
| Dept. 432 - P/W - Snow Removal            | 268,313              | 156,541              | 186,973              | 81,340              | 293,828              | 307,448              | 321,731              | 336,712              |
| Dept. 434 - P/W - Street/Traffic Lighting | 585,400              | 401,635              | 582,367              | 3,033               | 542,622              | 549,958              | 580,756              | 613,278              |
| Dept. 440 - Auxiliary Functions           | 1,794,642            | 1,189,338            | 1,763,780            | 30,862              | 1,909,448            | 1,976,679            | 2,046,847            | 2,120,099            |
| Dept. 450 - Parks & Recreation            | 2,198,953            | 1,625,856            | 2,232,022            | (33,069)            | 2,382,098            | 2,432,286            | 2,527,331            | 2,627,526            |
| Dept. 451 - Ice Skating Rink              | 813,845              | 577,194              | 861,067              | (47,222)            | 1,013,236            | 1,036,635            | 1,084,348            | 1,134,705            |
| Dept. 454 - Parks Maintenance             | 1,334,985            | 960,309              | 1,361,132            | (26,147)            | 1,745,022            | 1,680,132            | 1,810,595            | 1,795,610            |
| Dept. 471 - Debt Service - Principal      | 2,822,000            | 1,830,000            | 2,080,000            | 742,000             | 3,095,000            | 3,350,000            | 3,510,000            | 3,695,000            |
| Dept. 472 - Debt Service - Interest       | 2,153,338            | 815,544              | 1,585,338            | 568,000             | 1,838,213            | 2,205,063            | 2,023,063            | 1,854,088            |
| <b>Proposed General Fund Expenditures</b> | <b>\$ 47,253,567</b> | <b>\$ 28,943,645</b> | <b>\$ 46,055,658</b> | <b>\$ 1,197,909</b> | <b>\$ 49,106,107</b> | <b>\$ 51,393,841</b> | <b>\$ 53,296,855</b> | <b>\$ 55,304,705</b> |

|                             |             |             |                     |                     |             |                       |                       |                       |
|-----------------------------|-------------|-------------|---------------------|---------------------|-------------|-----------------------|-----------------------|-----------------------|
| <b>Net Fund Performance</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ 2,970,452</b> | <b>\$ 2,970,452</b> | <b>\$ 0</b> | <b>\$ (4,024,257)</b> | <b>\$ (6,025,455)</b> | <b>\$ (8,040,133)</b> |
|-----------------------------|-------------|-------------|---------------------|---------------------|-------------|-----------------------|-----------------------|-----------------------|

**TOWNSHIP OF HAVERFORD**  
**2023 PROPOSED PRELIMINARY BUDGET - GENERAL FUND REVENUE SUMMARY**

|  | 2022              |                          |                         |              | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|--|-------------------|--------------------------|-------------------------|--------------|----------------------------|---------------------------|---------------------------|---------------------------|
|  | Adopted<br>Budget | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance     |                            |                           |                           |                           |
| <b>FUND 1 - GENERAL FUND REVENUES</b>  |                   |                          |                         |              |                            |                           |                           |                           |
| <b>Real Estate Taxes</b>               | \$ 26,403,029     | \$ 25,826,774            | \$ 26,395,271           | \$ (7,758)   | \$ 27,048,379              | \$ 27,048,379             | \$ 27,048,379             | \$ 27,048,379             |
| <b>Local Enabling Taxes</b>            | 4,310,000         | 4,512,524                | 5,465,000               | 1,155,000    | 4,500,000                  | 4,500,000                 | 4,500,000                 | 4,500,000                 |
| <b>License &amp; Permits</b>           | 2,250,100         | 1,909,429                | 2,464,016               | 213,916      | 2,240,100                  | 2,230,100                 | 2,220,100                 | 2,210,100                 |
| <b>Fines &amp; Forfeitures</b>         | 155,000           | 112,358                  | 160,000                 | 5,000        | 160,000                    | 160,000                   | 160,000                   | 160,000                   |
| <b>Interest &amp; Rents</b>            | 685,738           | 484,817                  | 767,000                 | 81,262       | 619,000                    | 619,000                   | 619,000                   | 619,000                   |
| <b>Grants &amp; Gifts</b>              | 3,254,416         | 1,532,037                | 3,663,188               | 408,772      | 3,218,276                  | 3,191,647                 | 3,194,066                 | 3,196,533                 |
| <b>Department Earnings</b>             | 6,552,217         | 6,593,292                | 7,264,812               | 712,595      | 7,146,226                  | 6,941,726                 | 6,846,226                 | 6,841,726                 |
| <b>Department of Skating</b>           | 889,380           | 705,354                  | 1,011,616               | 122,236      | 971,510                    | 971,510                   | 971,510                   | 971,510                   |
| <b>Other Income</b>                    | 1,208,687         | 625,162                  | 1,055,708               | (152,979)    | 1,102,616                  | 1,107,222                 | 1,112,119                 | 1,117,324                 |
| <b>Interfund Transfers &amp; Other</b> | 1,545,000         | 779,499                  | 779,499                 | (765,501)    | 2,100,000                  | 600,000                   | 600,000                   | 600,000                   |
| <b>Proposed General Fund Revenues</b>  | \$ 47,253,567     | \$ 43,081,246            | \$ 49,026,110           | \$ 1,772,543 | \$ 49,106,107              | \$ 47,369,584             | \$ 47,271,400             | \$ 47,264,572             |

**TOWNSHIP OF HAVERFORD**  
**2023 PROPOSED PRELIMINARY BUDGET - GENERAL FUND REVENUE SUMMARY**

|   | 2022              |                          |                         |                  | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|---|-------------------|--------------------------|-------------------------|------------------|----------------------------|---------------------------|---------------------------|---------------------------|
|   | Adopted<br>Budget | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance         |                            |                           |                           |                           |
| <b>FUND 1 - GENERAL FUND REVENUES</b>   |                   |                          |                         |                  |                            |                           |                           |                           |
| Dept 300 - Real Estate Taxes            |                   |                          |                         |                  |                            |                           |                           |                           |
| 3000.01 R E Taxes Discount Current Year | \$ 26,008,273     | \$ 25,561,104            | \$ 26,000,000           | \$ (8,273)       | \$ 26,641,515              | \$ 26,641,515             | \$ 26,641,515             | \$ 26,641,515             |
| 3001.01 R E Taxes Penalty Current Year  | 69,756            | 21,381                   | 65,271                  | (4,485)          | 76,864                     | 76,864                    | 76,864                    | 76,864                    |
| 3004.01 R E Taxes Liened                | 275,000           | 190,004                  | 255,000                 | (20,000)         | 265,000                    | 265,000                   | 265,000                   | 265,000                   |
| 3005.01 R E Taxes Interim               | 50,000            | 54,285                   | 75,000                  | 25,000           | 65,000                     | 65,000                    | 65,000                    | 65,000                    |
| <b>Real Estate Taxes Total</b>          | <b>26,403,029</b> | <b>25,826,774</b>        | <b>26,395,271</b>       | <b>(7,758)</b>   | <b>27,048,379</b>          | <b>27,048,379</b>         | <b>27,048,379</b>         | <b>27,048,379</b>         |
| Dept 310 - Local Enabling Taxes         |                   |                          |                         |                  |                            |                           |                           |                           |
| 3101.01 Mercantile Tax                  | 900,000           | 791,789                  | 845,000                 | (55,000)         | 850,000                    | 850,000                   | 850,000                   | 850,000                   |
| 3103.01 R E Deed Transfer Tax           | 1,400,000         | 1,832,819                | 2,400,000               | 1,000,000        | 1,550,000                  | 1,550,000                 | 1,550,000                 | 1,550,000                 |
| 3104.01 Business Privilege Tax          | 1,400,000         | 1,468,533                | 1,625,000               | 225,000          | 1,500,000                  | 1,500,000                 | 1,500,000                 | 1,500,000                 |
| 3105.01 Local Services Tax              | 610,000           | 419,383                  | 595,000                 | (15,000)         | 600,000                    | 600,000                   | 600,000                   | 600,000                   |
| <b>Local Enabling Taxes Total</b>       | <b>4,310,000</b>  | <b>4,512,524</b>         | <b>5,465,000</b>        | <b>1,155,000</b> | <b>4,500,000</b>           | <b>4,500,000</b>          | <b>4,500,000</b>          | <b>4,500,000</b>          |
| Dept 320 - Licenses & Permits           |                   |                          |                         |                  |                            |                           |                           |                           |
| 3201.01 Bldg & Grading Permits          | 655,000           | 602,794                  | 800,000                 | 145,000          | 665,000                    | 665,000                   | 665,000                   | 665,000                   |
| 3202.01 Trade License Fees              | 45,000            | 35,487                   | 42,000                  | (3,000)          | 45,000                     | 45,000                    | 45,000                    | 45,000                    |
| 3204.01 Electrical Permit Fees          | 85,000            | 63,408                   | 85,000                  | -                | 85,000                     | 85,000                    | 85,000                    | 85,000                    |
| 3207.01 Zoning Hearing Fee              | 14,000            | 16,900                   | 23,000                  | 9,000            | 15,000                     | 15,000                    | 15,000                    | 15,000                    |
| 3209.01 Health Permit Fees              | -                 | 17,025                   | 17,025                  | 17,025           |                            |                           |                           |                           |
| 3211.01 Housing License Fees            | 130,000           | 113,835                  | 120,000                 | (10,000)         | 130,000                    | 130,000                   | 130,000                   | 130,000                   |
| 3212.01 Plumbing Permit Fees            | 60,000            | 55,756                   | 75,000                  | 15,000           | 62,500                     | 62,500                    | 62,500                    | 62,500                    |
| 3215.01 Highway & Pole Permits          | 100,000           | 118,117                  | 125,000                 | 25,000           | 100,000                    | 100,000                   | 100,000                   | 100,000                   |
| 3216.01 Miscellaneous Planning          | 100               | 1,500                    | 2,000                   | 1,900            | 1,000                      | 1,000                     | 1,000                     | 1,000                     |
| 3217.01 Miscellaneous Permits           | 35,000            | 41,479                   | 55,000                  | 20,000           | 40,000                     | 40,000                    | 40,000                    | 40,000                    |
| 3218.01 Cable TV Franchise Fees         | 1,015,000         | 756,972                  | 1,009,296               | (5,704)          | 1,000,000                  | 990,000                   | 980,000                   | 970,000                   |
| 3219.01 Amusement License Fees          | 2,500             | 2,575                    | 2,575                   | 75               | 2,500                      | 2,500                     | 2,500                     | 2,500                     |
| 3221.01 Storm Water Management          | 10,000            | 2,200                    | 8,400                   | (1,600)          | 6,600                      | 6,600                     | 6,600                     | 6,600                     |
| 3222.01 Commercial Plan Review          | 7,500             | 4,813                    | 7,220                   | (280)            | 7,500                      | 7,500                     | 7,500                     | 7,500                     |
| 3241.01 U & O Certificates              | 65,000            | 59,250                   | 67,500                  | 2,500            | 55,000                     | 55,000                    | 55,000                    | 55,000                    |
| 3251.01 Fire Inspection                 | 26,000            | 17,318                   | 25,000                  | (1,000)          | 25,000                     | 25,000                    | 25,000                    | 25,000                    |
| <b>License &amp; Permits Total</b>      | <b>2,250,100</b>  | <b>1,909,429</b>         | <b>2,464,016</b>        | <b>213,916</b>   | <b>2,240,100</b>           | <b>2,230,100</b>          | <b>2,220,100</b>          | <b>2,210,100</b>          |

**TOWNSHIP OF HAVERFORD**  
**2023 PROPOSED PRELIMINARY BUDGET - GENERAL FUND REVENUE SUMMARY**

|   | 2022              |                          |                         |                | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|---|-------------------|--------------------------|-------------------------|----------------|----------------------------|---------------------------|---------------------------|---------------------------|
|   | Adopted<br>Budget | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance       |                            |                           |                           |                           |
| Dept 330 - Fines & Forfeitures          |                   |                          |                         |                |                            |                           |                           |                           |
| 3302.01 Parking Meter Fines             | 55,000            | 54,033                   | 80,000                  | 25,000         | 65,000                     | 65,000                    | 65,000                    | 65,000                    |
| 3303.01 Fines - Magistrates             | 100,000           | 58,325                   | 80,000                  | (20,000)       | 95,000                     | 95,000                    | 95,000                    | 95,000                    |
| <b>Fines &amp; Forfeitures Total</b>    | <b>155,000</b>    | <b>112,358</b>           | <b>160,000</b>          | <b>5,000</b>   | <b>160,000</b>             | <b>160,000</b>            | <b>160,000</b>            | <b>160,000</b>            |
| Dept 340 - Interest & Rents             |                   |                          |                         |                |                            |                           |                           |                           |
| 3401.01 Interest Income                 | 50,000            | 118,541                  | 250,000                 | 200,000        | 150,000                    | 150,000                   | 150,000                   | 150,000                   |
| 3404.01 Loan Repayments                 | 120,000           | 117,721                  | 120,000                 | -              | 120,000                    | 120,000                   | 120,000                   | 120,000                   |
| 3420.01 Rental of Properties            | 491,738           | 230,555                  | 373,000                 | (118,738)      | 325,000                    | 325,000                   | 325,000                   | 325,000                   |
| 3421.01 Bus Shelter                     | 24,000            | 18,000                   | 24,000                  | -              | 24,000                     | 24,000                    | 24,000                    | 24,000                    |
| <b>Interest &amp; Rent Total</b>        | <b>685,738</b>    | <b>484,817</b>           | <b>767,000</b>          | <b>81,262</b>  | <b>619,000</b>             | <b>619,000</b>            | <b>619,000</b>            | <b>619,000</b>            |
| Dept 350 - Intergovernmental Revenues   |                   |                          |                         |                |                            |                           |                           |                           |
| 3501.01 PURTA Refund                    | 30,000            | -                        | 30,924                  | 924            | 30,924                     | 30,924                    | 30,924                    | 30,924                    |
| 3502.01 PennDOT Contracted Snow         | 116,244           | -                        | 116,244                 | -              | 118,568                    | 120,939                   | 123,358                   | 125,825                   |
| 3503.01 State Police Fines              | 17,000            | 8,189                    | 16,500                  | (500)          | 16,500                     | 16,500                    | 16,500                    | 16,500                    |
| 3505.01 State Aid Pension Act 205       | 1,208,915         | -                        | 1,269,211               | 60,296         | 1,269,211                  | 1,269,211                 | 1,269,211                 | 1,269,211                 |
| 3506.01 State Aid Volunteer Fire        | 307,770           | -                        | 383,461                 | 75,691         | 375,000                    | 375,000                   | 375,000                   | 375,000                   |
| 3507.01 State Aid Liquid Fuels          | 1,228,633         | 1,267,884                | 1,267,884               | 39,251         | 1,282,723                  | 1,282,723                 | 1,282,723                 | 1,282,723                 |
| 3508.01 State Aid Recycling Performance | 83,000            | -                        | 83,000                  | -              | 85,000                     | 85,000                    | 85,000                    | 85,000                    |
| 3509.01 Alcohol Beverage Licenses       | 10,300            | -                        | -                       | (10,300)       | 10,300                     | 10,300                    | 10,300                    | 10,300                    |
| 3510.01 State Aid Act 147               | 1,050             | 1,050                    | 1,050                   | -              | 1,050                      | 1,050                     | 1,050                     | 1,050                     |
| 3549.01 Grant Revenue                   | 251,504           | 214,186                  | 414,186                 | 162,682        | 29,000                     | -                         | -                         | -                         |
| 3553.01 Police Grant Revenue            | -                 | 40,728                   | 80,728                  | 80,728         | -                          | -                         | -                         | -                         |
| <b>Intergovernmental Revenues Total</b> | <b>3,254,416</b>  | <b>1,532,037</b>         | <b>3,663,188</b>        | <b>408,772</b> | <b>3,218,276</b>           | <b>3,191,647</b>          | <b>3,194,066</b>          | <b>3,196,533</b>          |
| Dept 360 - Departmental Earnings        |                   |                          |                         |                |                            |                           |                           |                           |
| 3601.01 Parking Stickers                | 13,500            | 17,986                   | 23,000                  | 9,500          | 15,000                     | 15,000                    | 15,000                    | 15,000                    |
| 3602.01 Meter Coin Collections          | 135,000           | 110,340                  | 140,000                 | 5,000          | 135,000                    | 135,000                   | 135,000                   | 135,000                   |
| 3603.01 Trash Fee Discount Curr Year    | 4,345,869         | 4,279,586                | 4,345,869               | -              | 4,351,867                  | 4,351,867                 | 4,351,867                 | 4,351,867                 |
| 3604.01 Trash Fee Penalty Curr Year     | 11,656            | 3,130                    | 6,628                   | (5,028)        | 12,556                     | 12,556                    | 12,556                    | 12,556                    |
| 3606.01 Bulk Trash Fees                 | 90,000            | 59,808                   | 80,000                  | (10,000)       | 99,680                     | 99,680                    | 99,680                    | 99,680                    |
| 3607.01 Contract Jobs By Public Works   | 25,000            | (2,922)                  | 10,000                  | (15,000)       | 10,000                     | 10,000                    | 10,000                    | 10,000                    |
| 3613.01 Reserve Vending Machines        | 1,000             | -                        | 1,000                   | -              | 1,000                      | 1,000                     | 1,000                     | 1,000                     |
| 3614.01 Recreation Programs             | 1,310,000         | 1,334,602                | 1,610,000               | 300,000        | 1,600,000                  | 1,600,000                 | 1,600,000                 | 1,600,000                 |
| 3615.01 Haverford Day Income            | 38,000            | 26,770                   | -                       | (38,000)       | 40,000                     | 40,000                    | 40,000                    | 40,000                    |
| 3617.01 Real Estate Certification Fee   | 15,000            | 13,960                   | 16,000                  | 1,000          | 12,000                     | 12,000                    | 12,000                    | 12,000                    |
| 3619.01 Alarm Fees                      | 15,000            | 11,460                   | 14,000                  | (1,000)        | 15,000                     | 15,000                    | 15,000                    | 15,000                    |

**TOWNSHIP OF HAVERFORD**  
**2023 PROPOSED PRELIMINARY BUDGET - GENERAL FUND REVENUE SUMMARY**

|   | 2022              |                          |                         |                | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|---|-------------------|--------------------------|-------------------------|----------------|----------------------------|---------------------------|---------------------------|---------------------------|
|   | Adopted<br>Budget | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance       |                            |                           |                           |                           |
| 3620.01 Police Photocopy                  | 21,000            | 14,234                   | 20,500                  | (500)          | 21,000                     | 21,000                    | 21,000                    | 21,000                    |
| 3621.01 Crossing Guards - HTSD            | 155,562           | 125,291                  | 134,000                 | (21,562)       | 141,623                    | 141,623                   | 141,623                   | 141,623                   |
| 3622.01 Special Police Details            | 188,630           | 499,040                  | 753,040                 | 564,410        | 500,000                    | 300,000                   | 200,000                   | 200,000                   |
| 3624.01 Police Application Fee            | -                 | -                        | -                       | -              | 4,500                      | -                         | 4,500                     | -                         |
| 3625.01 Livescan Fees                     | 15,000            | 11,017                   | 15,000                  | -              | 15,000                     | 15,000                    | 15,000                    | 15,000                    |
| 3626.01 Police Towing Admin Fee           | 17,000            | 11,175                   | 16,375                  | (625)          | 17,000                     | 17,000                    | 17,000                    | 17,000                    |
| 3627.01 Police Fingerprinting Fee         | 5,000             | 2,815                    | 4,400                   | (600)          | 5,000                      | 5,000                     | 5,000                     | 5,000                     |
| 3630.01 Emergency Medical Services        | 150,000           | 75,000                   | 75,000                  | (75,000)       | 150,000                    | 150,000                   | 150,000                   | 150,000                   |
| <b>Department Earnings Total</b>          | <b>6,552,217</b>  | <b>6,593,292</b>         | <b>7,264,812</b>        | <b>712,595</b> | <b>7,146,226</b>           | <b>6,941,726</b>          | <b>6,846,226</b>          | <b>6,841,726</b>          |
| Department of Skating                     |                   |                          |                         |                |                            |                           |                           |                           |
| 3631.01 Public Skating                    | 80,000            | 61,650                   | 78,000                  | (2,000)        | 85,000                     | 85,000                    | 85,000                    | 85,000                    |
| 3632.01 Group Rental Income               | 12,500            | 6,297                    | 7,500                   | (5,000)        | 10,500                     | 10,500                    | 10,500                    | 10,500                    |
| 3633.01 Skate Rental Fees                 | 14,000            | 11,413                   | 13,500                  | (500)          | 14,850                     | 14,850                    | 14,850                    | 14,850                    |
| 3634.01 Space Rentals                     | 23,280            | 12,610                   | 23,280                  | -              | 24,460                     | 24,460                    | 24,460                    | 24,460                    |
| 3636.01 Free Style                        | 55,000            | 39,940                   | 70,000                  | 15,000         | 60,000                     | 60,000                    | 60,000                    | 60,000                    |
| 3639.01 Miscellaneous Sales               | 4,000             | 8,507                    | 12,761                  | 8,761          | 7,800                      | 7,800                     | 7,800                     | 7,800                     |
| 3640.01 ICSHL Gate & Ice                  | 60,000            | 16,104                   | 24,156                  | (35,844)       | 60,000                     | 60,000                    | 60,000                    | 60,000                    |
| 3641.01 Lessons                           | 75,000            | 73,939                   | 100,000                 | 25,000         | 85,000                     | 85,000                    | 85,000                    | 85,000                    |
| 3643.01 Pass Books                        | 11,500            | 10,365                   | 13,820                  | 2,320          | 11,500                     | 11,500                    | 11,500                    | 11,500                    |
| 3646.01 Game Room Commissions             | 2,200             | 3,979                    | 5,969                   | 3,769          | 3,800                      | 3,800                     | 3,800                     | 3,800                     |
| 3649.01 Spring Hockey (InHouse)           | -                 | 16,699                   | 17,118                  | 17,118         | 25,000                     | 25,000                    | 25,000                    | 25,000                    |
| 3651.01 Vending Machine Sales             | 2,300             | 2,527                    | 3,300                   | 1,000          | 2,800                      | 2,800                     | 2,800                     | 2,800                     |
| 3652.01 Summer Hockey (In House)          | 72,000            | 63,762                   | 80,325                  | 8,325          | 70,000                     | 70,000                    | 70,000                    | 70,000                    |
| 3653.01 Private Ice Rental                | 62,000            | 97,414                   | 129,885                 | 67,885         | 85,000                     | 85,000                    | 85,000                    | 85,000                    |
| 3654.01 Advertising                       | 7,800             | 5,314                    | 7,000                   | (800)          | 7,800                      | 7,800                     | 7,800                     | 7,800                     |
| 3656.01 Winter Hockey Programs            | 395,000           | 258,166                  | 400,000                 | 5,000          | 400,000                    | 400,000                   | 400,000                   | 400,000                   |
| 3657.01 Open Hockey                       | 12,800            | 16,668                   | 25,002                  | 12,202         | 18,000                     | 18,000                    | 18,000                    | 18,000                    |
| <b>Department of Skating Total</b>        | <b>889,380</b>    | <b>705,354</b>           | <b>1,011,616</b>        | <b>122,236</b> | <b>971,510</b>             | <b>971,510</b>            | <b>971,510</b>            | <b>971,510</b>            |
| Dept 370 - Other                          |                   |                          |                         |                |                            |                           |                           |                           |
| 3702.01 Miscellaneous Items               | 430,000           | 205,829                  | 350,000                 | (80,000)       | 409,000                    | 409,000                   | 409,000                   | 409,000                   |
| 3703.01 Library Reimb Health Benefits     | 113,577           | -                        | 65,000                  | (48,577)       | 73,117                     | 77,723                    | 82,620                    | 87,825                    |
| 3704.01 Library Reimb GTL                 | 1,600             | -                        | 1,100                   | (500)          | 1,200                      | 1,200                     | 1,200                     | 1,200                     |
| 3705.01 Library Reimb Pension Costs       | 33,946            | -                        | 33,946                  | -              | 33,946                     | 33,946                    | 33,946                    | 33,946                    |
| 3706.01 Employee/Retiree Reimb: Health    | 552,465           | 367,115                  | 550,000                 | (2,465)        | 555,839                    | 555,839                   | 555,839                   | 555,839                   |
| 3707.01 Employee/Retiree Reimb: Life      | 2,599             | 1,990                    | 3,014                   | 415            | 3,014                      | 3,014                     | 3,014                     | 3,014                     |
| 3710.01 Workers Compensation Refund       | 70,000            | 16,823                   | 16,823                  | (53,177)       | 20,000                     | 20,000                    | 20,000                    | 20,000                    |
| 3721.01 Sale of Recycled Materials        | 4,500             | 11,580                   | 14,000                  | 9,500          | 6,500                      | 6,500                     | 6,500                     | 6,500                     |
| 3951.01 Refund of Prior Year Expenditures | -                 | 21,825                   | 21,825                  | 21,825         | -                          | -                         | -                         | -                         |

**TOWNSHIP OF HAVERFORD**  
**2023 PROPOSED PRELIMINARY BUDGET - GENERAL FUND REVENUE SUMMARY**

|  | 2022              |                          |                         |              | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|--|-------------------|--------------------------|-------------------------|--------------|----------------------------|---------------------------|---------------------------|---------------------------|
|  | Adopted<br>Budget | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance     |                            |                           |                           |                           |
| <b>Other Income Total</b>                    | 1,208,687         | 625,162                  | 1,055,708               | (152,979)    | 1,102,616                  | 1,107,222                 | 1,112,119                 | 1,117,324                 |
| Dept 390 - Interfund Transfers & Other       |                   |                          |                         |              |                            |                           |                           |                           |
| 3920.01 Sewer Fund Reimbursement             | 600,000           | 600,000                  | 600,000                 | -            | 600,000                    | 600,000                   | 600,000                   | 600,000                   |
| 3921.01 Transfer from Other Funds            | -                 | 179,499                  | 179,499                 | 179,499      | -                          | -                         | -                         | -                         |
| 3999.01 Fund Balance Forward                 | 945,000           | -                        | -                       | (945,000)    | 1,500,000                  | -                         | -                         | -                         |
| <b>Interfund Transfers &amp; Other Total</b> | 1,545,000         | 779,499                  | 779,499                 | (765,501)    | 2,100,000                  | 600,000                   | 600,000                   | 600,000                   |
| <b>Proposed General Fund Revenues</b>        | \$ 47,253,567     | \$ 43,081,246            | \$ 49,026,110           | \$ 1,772,543 | \$ 49,106,107              | \$ 47,369,584             | \$ 47,271,400             | \$ 47,264,572             |

**TOWNSHIP OF HAVERFORD  
2023 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

|   | 2022                 |                          |                         |                     | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|---|----------------------|--------------------------|-------------------------|---------------------|----------------------------|---------------------------|---------------------------|---------------------------|
|   | Adopted<br>Budget    | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance            |                            |                           |                           |                           |
| <b>FUND 1 - GENERAL FUND EXPENDITURES</b> |                      |                          |                         |                     |                            |                           |                           |                           |
| Dept. 400 - Administration                | \$ 934,271           | \$ 585,301               | \$ 932,146              | \$ 2,125            | \$ 1,047,196               | \$ 1,103,723              | \$ 1,164,839              | \$ 1,219,375              |
| Dept. 402 - Finance                       | 818,240              | 509,181                  | 789,315                 | 28,925              | 824,550                    | 856,022                   | 888,382                   | 923,560                   |
| Dept. 406 - Human Resources               | 300,407              | 151,051                  | 234,404                 | 66,003              | 371,894                    | 390,283                   | 409,667                   | 430,102                   |
| Dept. 407 - Information Technology        | 586,486              | 366,578                  | 577,428                 | 9,058               | 622,961                    | 652,407                   | 683,353                   | 715,886                   |
| Dept. 409 - P/W - Facilities              | 1,036,766            | 593,220                  | 1,065,741               | (28,975)            | 1,193,221                  | 1,215,898                 | 1,269,550                 | 1,325,910                 |
| Dept. 410 - Police                        | 17,993,220           | 11,330,772               | 18,593,076              | (599,856)           | 18,579,333                 | 19,096,563                | 19,944,489                | 20,902,204                |
| Dept. 411 - Fire Protection               | 967,743              | 550,769                  | 1,030,480               | (62,737)            | 1,044,280                  | 1,072,081                 | 1,101,153                 | 1,131,558                 |
| Dept. 412 - EMS Administration            | 574,077              | 306,649                  | 536,788                 | 37,289              | 561,457                    | 596,386                   | 546,436                   | 573,736                   |
| Dept. 413 - Code Enforcement              | 962,201              | 633,889                  | 957,683                 | 4,518               | 1,034,785                  | 1,082,383                 | 1,132,541                 | 1,185,409                 |
| Dept. 416 - Community Development         | 481,126              | 283,342                  | 428,877                 | 52,249              | 459,978                    | 481,753                   | 504,718                   | 528,940                   |
| Dept. 427 - P/W - Sanitation              | 5,756,933            | 3,376,550                | 5,441,428               | 315,505             | 5,754,372                  | 6,048,294                 | 6,058,363                 | 6,650,316                 |
| Dept. 430 - P/W - Highways                | 4,870,621            | 2,699,926                | 4,815,613               | 55,008              | 4,792,613                  | 5,259,847                 | 5,688,693                 | 5,540,691                 |
| Dept. 432 - P/W - Snow Removal            | 268,313              | 156,541                  | 186,973                 | 81,340              | 293,828                    | 307,448                   | 321,731                   | 336,712                   |
| Dept. 434 - P/W - Street/Traffic Lighting | 585,400              | 401,635                  | 582,367                 | 3,033               | 542,622                    | 549,958                   | 580,756                   | 613,278                   |
| Dept. 440 - Auxiliary Functions           | 1,794,642            | 1,189,338                | 1,763,780               | 30,862              | 1,909,448                  | 1,976,679                 | 2,046,847                 | 2,120,099                 |
| Dept. 450 - Parks & Recreation            | 2,198,953            | 1,625,856                | 2,232,022               | (33,069)            | 2,382,098                  | 2,432,286                 | 2,527,331                 | 2,627,526                 |
| Dept. 451 - Ice Skating Rink              | 813,845              | 577,194                  | 861,067                 | (47,222)            | 1,013,236                  | 1,036,635                 | 1,084,348                 | 1,134,705                 |
| Dept. 454 - Parks Maintenance             | 1,334,985            | 960,309                  | 1,361,132               | (26,147)            | 1,745,022                  | 1,680,132                 | 1,810,595                 | 1,795,610                 |
| Dept. 471 - Debt Service - Principal      | 2,822,000            | 1,830,000                | 2,080,000               | 742,000             | 3,095,000                  | 3,350,000                 | 3,510,000                 | 3,695,000                 |
| Dept. 472 - Debt Service - Interest       | 2,153,338            | 815,544                  | 1,585,338               | 568,000             | 1,838,213                  | 2,205,063                 | 2,023,063                 | 1,854,088                 |
| <b>Proposed General Fund Expenditures</b> | <b>\$ 47,253,567</b> | <b>\$ 28,943,645</b>     | <b>\$ 46,055,658</b>    | <b>\$ 1,197,909</b> | <b>\$ 49,106,107</b>       | <b>\$ 51,393,841</b>      | <b>\$ 53,296,855</b>      | <b>\$ 55,304,705</b>      |

|                             |             |                      |                     |                     |             |                       |                       |                       |
|-----------------------------|-------------|----------------------|---------------------|---------------------|-------------|-----------------------|-----------------------|-----------------------|
| <b>Net Fund Performance</b> | <b>\$ -</b> | <b>\$ 14,137,601</b> | <b>\$ 2,970,452</b> | <b>\$ 2,970,452</b> | <b>\$ 0</b> | <b>\$ (4,024,257)</b> | <b>\$ (6,025,455)</b> | <b>\$ (8,040,133)</b> |
|-----------------------------|-------------|----------------------|---------------------|---------------------|-------------|-----------------------|-----------------------|-----------------------|



**TOWNSHIP OF HAVERFORD - ADMINISTRATION DEPARTMENT  
2023 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

|   | 2022              |                          |                         |                 | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|---|-------------------|--------------------------|-------------------------|-----------------|----------------------------|---------------------------|---------------------------|---------------------------|
|   | Adopted<br>Budget | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance        |                            |                           |                           |                           |
| <b>FUND 1 - GENERAL FUND EXPENDITURES</b>   |                   |                          |                         |                 |                            |                           |                           |                           |
| <b>Department 400 - Administration</b>      |                   |                          |                         |                 |                            |                           |                           |                           |
| 1201.02 Wages - Full Time                   | \$ 311,837        | \$ 207,945               | \$ 315,891              | \$ (4,054)      | \$ 400,595                 | \$ 416,779                | \$ 433,627                | \$ 451,166                |
| 1202.02 Wages - Elected Officials           | 30,600            | 13,577                   | 30,600                  | -               | 30,600                     | 30,600                    | 30,600                    | 30,600                    |
| 1209.02 Wages - Perfect Attendance          | 750               | 750                      | 750                     | -               | 750                        | 750                       | 750                       | 750                       |
| 1500.02 Life Insurance                      | 1,100             | 661                      | 900                     | 200             | 1,200                      | 1,200                     | 1,200                     | 1,200                     |
| 1505.02 Health Benefits                     | 194,535           | 116,254                  | 194,066                 | 469             | 210,278                    | 223,526                   | 237,608                   | 252,577                   |
| 1510.02 Rx/Dental/Vision/LTD                | 62,012            | 34,435                   | 51,653                  | 10,359          | 67,278                     | 72,324                    | 77,748                    | 83,579                    |
| 1515.02 Pension Fund                        | 45,087            | 21,035                   | 45,087                  | -               | 49,066                     | 52,746                    | 56,702                    | 60,955                    |
| 1520.02 Workers Compensation                | 14,200            | 10,429                   | 13,794                  | 406             | 17,060                     | 18,340                    | 19,716                    | 21,195                    |
| 1900.02 Social Security                     | 17,914            | 13,771                   | 21,529                  | (3,615)         | 23,408                     | 27,784                    | 28,829                    | 29,916                    |
| 1901.02 Medicare                            | 4,976             | 3,221                    | 5,035                   | (59)            | 6,263                      | 6,498                     | 6,742                     | 6,996                     |
| 2000.02 Miscellaneous Expense               | 5,000             | 5,061                    | 7,000                   | (2,000)         | 6,000                      | 6,336                     | 6,691                     | 7,066                     |
| 2001.02 Commissioners Expense               | 58,000            | 30,965                   | 44,000                  | 14,000          | 55,000                     | 58,080                    | 61,332                    | 64,767                    |
| 2002.02 Office Supplies                     | 3,000             | 2,635                    | 3,953                   | (953)           | 3,000                      | 3,168                     | 3,345                     | 3,532                     |
| 2101.02 Postage Expense                     | 1,099             | 895                      | 2,000                   | (901)           | 1,110                      | 1,172                     | 1,238                     | 1,307                     |
| 2102.02 Ordinance Book Updates              | 8,000             | 4,403                    | 7,000                   | 1,000           | 8,000                      | 8,448                     | 8,921                     | 9,421                     |
| 2106.02 Advertising                         | 10,000            | 2,924                    | 5,000                   | 5,000           | 8,000                      | 8,448                     | 8,921                     | 9,421                     |
| 2216.02 Bonding Insurance - Twp Mgr         | 1,700             | 1,619                    | 1,619                   | 81              | 1,700                      | 1,760                     | 1,822                     | 1,886                     |
| 2600.02 Assoc Dues & Memberships            | 7,000             | 7,717                    | 7,717                   | (717)           | 8,000                      | 8,448                     | 8,921                     | 9,421                     |
| 2602.02 Training                            | 4,500             | 2,682                    | 4,500                   | -               | 4,500                      | 4,752                     | 5,018                     | 5,299                     |
| 2902.02 Legal Expenses                      | 45,000            | 40,964                   | 61,446                  | (16,446)        | 55,000                     | 58,080                    | 61,332                    | 64,767                    |
| 2903.02 Professional Fees & Special Cases   | 44,000            | 34,777                   | 52,166                  | (8,166)         | 35,000                     | 36,960                    | 44,030                    | 41,496                    |
| 3000.02 Communications                      | 4,000             | 2,342                    | 3,513                   | 487             | 4,100                      | 4,330                     | 4,572                     | 4,828                     |
| 4000.02 Copier Lease/Maintenance            | 1,043             | 738                      | 1,107                   | (64)            | 843                        | 890                       | 940                       | 993                       |
| 4106.02 Public Officers Liability Insurance | 53,206            | 23,121                   | 46,877                  | 6,329           | 43,579                     | 45,104                    | 46,683                    | 48,317                    |
| 4117.02 Vehicle Insurance                   | 2,349             | 1,001                    | 2,343                   | 6               | 2,416                      | 2,501                     | 2,589                     | 2,680                     |
| 5100.02 Vehicle Fuel Expense                | 2,113             | 1,349                    | 2,100                   | 13              | 3,200                      | 3,379                     | 3,568                     | 3,768                     |
| 5107.02 Vehicle Maintenance                 | 1,250             | 30                       | 500                     | 750             | 1,250                      | 1,320                     | 1,394                     | 1,472                     |
| <b>Administration Total</b>                 | <b>\$ 934,271</b> | <b>\$ 585,301</b>        | <b>\$ 932,146</b>       | <b>\$ 2,125</b> | <b>\$ 1,047,196</b>        | <b>\$ 1,103,723</b>       | <b>\$ 1,164,839</b>       | <b>\$ 1,219,375</b>       |

**TOWNSHIP OF HAVERFORD - FINANCE DEPARTMENT  
2023 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

|  | 2022              |                          |                         |                  | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|--|-------------------|--------------------------|-------------------------|------------------|----------------------------|---------------------------|---------------------------|---------------------------|
|  | Adopted<br>Budget | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance         |                            |                           |                           |                           |
| <b>FUND 1 - GENERAL FUND EXPENDITURES</b>    |                   |                          |                         |                  |                            |                           |                           |                           |
| <b>Department 402 - Finance</b>              |                   |                          |                         |                  |                            |                           |                           |                           |
| 1201.02 Wages - Full Time                    | \$ 361,197        | \$ 229,080               | \$ 349,311              | \$ 11,886        | \$ 368,849                 | \$ 381,759                | \$ 395,121                | \$ 408,951                |
| 1204.02 Wages - Part Time                    | 12,572            | 10,638                   | 18,288                  | (5,716)          | 23,400                     | 23,400                    | 23,400                    | 23,400                    |
| 1209.02 Wages - Perfect Attendance           | 2,250             | 2,250                    | 2,250                   | -                | 2,250                      | 2,250                     | 2,250                     | 2,250                     |
| 1500.02 Life Insurance                       | 600               | 346                      | 475                     | 125              | 525                        | 525                       | 525                       | 525                       |
| 1505.02 Health Benefits                      | 65,665            | 26,758                   | 44,598                  | 21,067           | 44,597                     | 47,407                    | 50,394                    | 53,569                    |
| 1510.02 Rx/Dental/Vision/LTD                 | 6,316             | 6,171                    | 11,000                  | (4,684)          | 11,596                     | 12,466                    | 13,401                    | 14,406                    |
| 1515.02 Pension Fund                         | 57,089            | 31,746                   | 57,089                  | -                | 60,878                     | 65,444                    | 70,352                    | 75,628                    |
| 1520.02 Workers Compensation                 | 17,541            | 12,883                   | 17,040                  | 501              | 17,060                     | 18,340                    | 19,716                    | 21,195                    |
| 1900.02 Social Security                      | 22,427            | 14,582                   | 22,931                  | (504)            | 23,823                     | 25,259                    | 26,088                    | 26,945                    |
| 1901.02 Medicare                             | 5,452             | 3,410                    | 5,363                   | 89               | 5,720                      | 5,907                     | 6,101                     | 6,302                     |
| 2000.02 Miscellaneous Expense                | 500               | 102                      | 153                     | 347              | 500                        | 528                       | 558                       | 589                       |
| 2002.02 Office Supplies                      | 8,000             | 1,613                    | 2,420                   | 5,580            | 6,000                      | 6,336                     | 6,691                     | 7,066                     |
| 2005.02 Computer Expense                     | 16,800            | 12,923                   | 19,385                  | (2,585)          | 14,700                     | 15,523                    | 16,392                    | 17,310                    |
| 2101.02 Postage Expense                      | 5,157             | 6,032                    | 9,048                   | (3,891)          | 6,187                      | 6,533                     | 6,899                     | 7,285                     |
| 2216.02 Bonding Insurance - Finance Director | 6,283             | 6,069                    | 6,069                   | 214              | 6,150                      | 6,365                     | 6,588                     | 6,819                     |
| 2600.02 Assoc Dues & Memberships             | 600               | 470                      | 470                     | 130              | 645                        | 681                       | 719                       | 759                       |
| 2602.02 Training                             | 3,000             | 1,710                    | 2,500                   | 500              | 3,000                      | 3,168                     | 3,345                     | 3,532                     |
| 2903.02 Professional Services - Special      | 75,100            | 32,376                   | 48,564                  | 26,536           | 75,100                     | 79,306                    | 83,747                    | 88,437                    |
| 2905.02 C P A Audit Expense                  | 37,000            | 35,000                   | 52,500                  | (15,500)         | 37,500                     | 38,500                    | 39,500                    | 41,712                    |
| 3000.02 Communications                       | 4,000             | 2,389                    | 3,584                   | 416              | 3,400                      | 3,590                     | 3,791                     | 4,003                     |
| 4000.02 Copier Lease/Maintenance             | 1,391             | 791                      | 1,187                   | 204              | 970                        | 1,024                     | 1,081                     | 1,142                     |
| 4003.02 Trash Fee Rebate                     | 200               | 90                       | 90                      | 110              | 200                        | 211                       | 223                       | 235                       |
| 4500.02 Tax Collection Fee                   | 109,100           | 71,752                   | 115,000                 | (5,900)          | 111,500                    | 111,500                   | 111,500                   | 111,500                   |
| <b>Finance Total</b>                         | <b>\$ 818,240</b> | <b>\$ 509,181</b>        | <b>\$ 789,315</b>       | <b>\$ 28,925</b> | <b>\$ 824,550</b>          | <b>\$ 856,022</b>         | <b>\$ 888,382</b>         | <b>\$ 923,560</b>         |

**TOWNSHIP OF HAVERFORD - HUMAN RESOURCES DEPARTMENT  
2023 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

|  | 2022              |                          |                         |                  | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|--|-------------------|--------------------------|-------------------------|------------------|----------------------------|---------------------------|---------------------------|---------------------------|
|  | Adopted<br>Budget | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance         |                            |                           |                           |                           |
| <b>FUND 1 - GENERAL FUND EXPENDITURES</b>  |                   |                          |                         |                  |                            |                           |                           |                           |
| <b>Department 406 - Human Resources</b>    |                   |                          |                         |                  |                            |                           |                           |                           |
| 1201.02 Wages - Full Time                  | \$ 123,361        | \$ 54,145                | \$ 82,810               | \$ 40,551        | \$ 164,352                 | \$ 170,104                | \$ 176,058                | \$ 182,220                |
| 1204.02 Wages - Part Time                  | 12,818            | -                        | -                       | 12,818           |                            |                           |                           |                           |
| 1500.02 Life Insurance                     | 150               | 67                       | 91                      | 59               | 225                        | 225                       | 225                       | 225                       |
| 1505.02 Health Benefits                    | 16,399            | 9,839                    | 16,399                  | -                | 37,467                     | 39,827                    | 42,336                    | 45,003                    |
| 1510.02 Rx/Dental/Vision/LTD               | 7,704             | 3,921                    | 5,900                   | 1,804            | 16,240                     | 17,458                    | 18,767                    | 20,175                    |
| 1515.02 Pension Fund                       | 25,470            | 15,873                   | 25,470                  | -                | 30,751                     | 33,057                    | 35,536                    | 38,201                    |
| 1520.02 Workers Compensation               | 4,176             | 3,067                    | 4,057                   | 119              | 7,183                      | 7,722                     | 8,301                     | 8,924                     |
| 1900.02 Social Security                    | 8,443             | 3,240                    | 5,134                   | 3,309            | 10,190                     | 10,546                    | 10,916                    | 11,298                    |
| 1901.02 Medicare                           | 1,975             | 758                      | 1,201                   | 774              | 2,383                      | 2,467                     | 2,553                     | 2,642                     |
| 2000.02 Miscellaneous                      | -                 | -                        | -                       | -                | 500                        | 528                       | 558                       | 589                       |
| 2002.02 Office Supplies                    | 1,500             | 790                      | 1,300                   | 200              | 1,500                      | 1,584                     | 1,673                     | 1,767                     |
| 2005.02 Computer Expense                   | 10,000            | 9,631                    | 15,000                  | (5,000)          | 18,000                     | 19,008                    | 20,072                    | 21,196                    |
| 2101.02 Postage Expense                    | 610               | 555                      | 850                     | (240)            | 620                        | 655                       | 692                       | 731                       |
| 2226.02 Admin - Dental                     | 20,938            | 13,605                   | 20,000                  | 938              | 21,250                     | 22,440                    | 23,697                    | 25,024                    |
| 2227.02 Admin - Prescription               | 22,000            | 9,859                    | 16,000                  | 6,000            | 23,750                     | 25,080                    | 26,484                    | 27,967                    |
| 2228.02 Admin - Vision                     | 1,920             | 943                      | 1,415                   | 505              | 2,040                      | 2,154                     | 2,275                     | 2,402                     |
| 2229.02 Admin - EAP                        | 6,000             | 4,147                    | 6,221                   | (221)            | 6,000                      | 6,336                     | 6,691                     | 7,066                     |
| 2251.02 PA Unemploy Comp Fund              | 10,000            | 6,828                    | 10,242                  | (242)            | 8,000                      | 8,448                     | 8,921                     | 9,421                     |
| 2903.02 Professional Services              | 10,000            | 10,908                   | 18,000                  | (8,000)          | 10,000                     | 10,560                    | 11,151                    | 11,775                    |
| 3000.02 Communications                     | 900               | 589                      | 884                     | 16               | 600                        | 634                       | 670                       | 708                       |
| 3100.02 Civilian Drug/Bckgrd/Fit Duty Test | 15,000            | 1,701                    | 2,552                   | 12,448           | 10,000                     | 10,560                    | 11,151                    | 11,775                    |
| 4000.02 Copier Lease/Maintenance           | 1,043             | 585                      | 878                     | 165              | 843                        | 890                       | 940                       | 993                       |
| <b>Human Resources Total</b>               | <b>\$ 300,407</b> | <b>\$ 151,051</b>        | <b>\$ 234,404</b>       | <b>\$ 66,003</b> | <b>\$ 371,894</b>          | <b>\$ 390,283</b>         | <b>\$ 409,667</b>         | <b>\$ 430,102</b>         |

**TOWNSHIP OF HAVERFORD - INFORMATION TECHNOLOGY DEPARTMENT  
2023 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

|  | 2022              |                          |                         |                 | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|--|-------------------|--------------------------|-------------------------|-----------------|----------------------------|---------------------------|---------------------------|---------------------------|
|  | Adopted<br>Budget | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance        |                            |                           |                           |                           |
| <b>FUND 1 - GENERAL FUND EXPENDITURES</b>      |                   |                          |                         |                 |                            |                           |                           |                           |
| <b>Department 407 - Information Technology</b> |                   |                          |                         |                 |                            |                           |                           |                           |
| 1201.02 Wages - Full Time                      | \$ 356,241        | \$ 232,229               | \$ 355,178              | \$ 1,063        | \$ 386,077                 | \$ 401,278                | \$ 417,086                | \$ 433,528                |
| 1209.02 Wages - Perfect Attendance             | 2,250             | 1,500                    | 1,500                   | 750             | 1,500                      | 1,500                     | 1,500                     | 1,500                     |
| 1500.02 Life Insurance                         | 700               | 448                      | 672                     | 28              | 650                        | 650                       | 650                       | 650                       |
| 1505.02 Health Benefits                        | 65,665            | 39,399                   | 65,665                  | -               | 65,665                     | 69,802                    | 74,200                    | 78,875                    |
| 1510.02 Rx/Dental/Vision/LTD                   | 10,920            | 4,798                    | 7,300                   | 3,620           | 9,247                      | 9,941                     | 10,687                    | 11,489                    |
| 1515.02 Pension Fund                           | 34,516            | 15,873                   | 34,516                  | -               | 35,626                     | 38,298                    | 41,170                    | 44,258                    |
| 1520.02 Workers Compensation                   | 16,705            | 12,269                   | 16,228                  | 477             | 16,162                     | 17,374                    | 18,677                    | 20,078                    |
| 1900.02 Social Security                        | 21,929            | 14,043                   | 22,114                  | (185)           | 23,531                     | 24,473                    | 25,453                    | 26,473                    |
| 1901.02 Medicare                               | 5,198             | 3,284                    | 5,172                   | 26              | 5,620                      | 5,840                     | 6,069                     | 6,308                     |
| 2000.02 Miscellaneous Expense                  | 2,000             | 1,293                    | 1,940                   | 60              | 2,000                      | 2,112                     | 2,230                     | 2,355                     |
| 2002.02 Office Supplies                        | 2,000             | 213                      | 1,000                   | 1,000           | 2,000                      | 2,112                     | 2,230                     | 2,355                     |
| 2005.02 Computer Expense                       | 46,000            | 33,886                   | 46,000                  | -               | 50,000                     | 52,800                    | 55,757                    | 58,879                    |
| 2602.02 Training                               | 4,000             | -                        | 3,500                   | 500             | 4,000                      | 4,224                     | 4,461                     | 4,711                     |
| 2903.02 Professional Services                  | 4,000             | 248                      | 3,000                   | 1,000           | 4,000                      | 4,224                     | 4,461                     | 4,711                     |
| 3000.02 Communications                         | 5,400             | 4,435                    | 6,000                   | (600)           | 4,600                      | 4,858                     | 5,130                     | 5,417                     |
| 4117.02 Vehicle Insurance                      | 2,349             | 1,001                    | 2,343                   | 6               | 2,416                      | 2,501                     | 2,589                     | 2,680                     |
| 5100.02 Vehicle Fuel Expense                   | 2,113             | 1,349                    | 2,300                   | (187)           | 5,867                      | 6,196                     | 6,543                     | 6,909                     |
| 5107.02 Vehicle Maintenance                    | 2,000             | 310                      | 1,000                   | 1,000           | 2,000                      | 2,112                     | 2,230                     | 2,355                     |
| 9065.02 Cable Supplies                         | 2,500             | -                        | 2,000                   | 500             | 2,000                      | 2,112                     | 2,230                     | 2,355                     |
| <b>Information Technology Total</b>            | <b>\$ 586,486</b> | <b>\$ 366,578</b>        | <b>\$ 577,428</b>       | <b>\$ 9,058</b> | <b>\$ 622,961</b>          | <b>\$ 652,407</b>         | <b>\$ 683,353</b>         | <b>\$ 715,886</b>         |

**TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (FACILITIES)  
2023 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

|   | 2022                |                          |                         |                    | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|---|---------------------|--------------------------|-------------------------|--------------------|----------------------------|---------------------------|---------------------------|---------------------------|
|   | Adopted<br>Budget   | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance           |                            |                           |                           |                           |
| <b>FUND 1 - GENERAL FUND EXPENDITURES</b> |                     |                          |                         |                    |                            |                           |                           |                           |
| <b>Department 409 - P/W - Facilities</b>  |                     |                          |                         |                    |                            |                           |                           |                           |
| 1201.02 Wages - Full Time                 | \$ 285,008          | \$ 218,897               | \$ 334,727              | \$ (49,719)        | \$ 347,179                 | \$ 359,330                | \$ 371,906                | \$ 384,922                |
| 1204.02 Wages - Part Time                 | 43,094              | 32,265                   | 48,339                  | (5,245)            | 72,800                     | 46,410                    | 46,410                    | 46,410                    |
| 1209.02 Wages - Perfect Attendance        | 2,250               | 1,500                    | 1,500                   | 750                | 2,250                      | 2,250                     | 2,250                     | 2,250                     |
| 1210.02 Wages - Overtime                  | 1,000               | 5,900                    | 7,500                   | (6,500)            | 7,500                      | 7,763                     | 8,035                     | 8,316                     |
| 1500.02 Life Insurance                    | 600                 | 360                      | 672                     | (72)               | 650                        | 650                       | 650                       | 650                       |
| 1505.02 Health Benefits                   | 46,251              | 29,889                   | 51,241                  | (4,990)            | 53,381                     | 56,744                    | 60,319                    | 64,119                    |
| 1510.02 Rx/Dental/Vision/LTD              | 17,427              | 4,028                    | 6,042                   | 11,385             | 8,183                      | 8,797                     | 9,457                     | 10,166                    |
| 1515.02 Pension Fund                      | 79,035              | 47,619                   | 79,035                  | -                  | 88,129                     | 94,739                    | 101,844                   | 109,482                   |
| 1520.02 Workers Compensation              | 15,035              | 11,042                   | 14,605                  | 430                | 17,958                     | 19,305                    | 20,753                    | 22,309                    |
| 1900.02 Social Security                   | 20,482              | 15,918                   | 24,308                  | (3,826)            | 26,643                     | 25,777                    | 26,573                    | 27,398                    |
| 1901.02 Medicare                          | 4,790               | 3,723                    | 5,685                   | (895)              | 6,231                      | 6,028                     | 6,215                     | 6,408                     |
| 2000.02 Miscellaneous                     | 9,560               | 5,254                    | 7,881                   | 1,679              | 10,100                     | 10,666                    | 11,263                    | 11,894                    |
| 2002.02 Office supplies                   | -                   | -                        | -                       | -                  | 500                        | 528                       | 558                       | 589                       |
| 2013.02 Utilities                         | 110,000             | 72,381                   | 110,000                 | -                  | 137,811                    | 145,528                   | 153,678                   | 162,284                   |
| 2903.02 Professional Services             | 50,000              | 22,210                   | 33,315                  | 16,685             | 41,500                     | 43,824                    | 46,278                    | 48,870                    |
| 3000.02 Communications                    | -                   | -                        | -                       | -                  | 1,900                      | 2,006                     | 2,118                     | 2,237                     |
| 4008.02 Repairs, Maintenance, Operations  | 66,800              | 43,843                   | 70,000                  | (3,200)            | 80,400                     | 84,902                    | 89,657                    | 94,678                    |
| 4010.02 Elevator Inspection/Maintenance   | 2,100               | 666                      | 1,200                   | 900                | 2,100                      | 2,218                     | 2,342                     | 2,473                     |
| 4109.02 Property & Casualty Insurance     | 266,834             | 75,475                   | 258,191                 | 8,643              | 271,506                    | 281,009                   | 290,844                   | 301,024                   |
| 4128.02 Alarm Maintenance                 | 1,500               | 210                      | 1,500                   | -                  | 1,500                      | 1,584                     | 1,673                     | 1,767                     |
| 6000.02 Minor Equipment                   | 15,000              | 2,040                    | 10,000                  | 5,000              | 15,000                     | 15,840                    | 16,727                    | 17,664                    |
| <b>P/W - Facilities Total</b>             | <b>\$ 1,036,766</b> | <b>\$ 593,220</b>        | <b>\$ 1,065,741</b>     | <b>\$ (28,975)</b> | <b>\$ 1,193,221</b>        | <b>\$ 1,215,898</b>       | <b>\$ 1,269,550</b>       | <b>\$ 1,325,910</b>       |



**TOWNSHIP OF HAVERFORD - POLICE DEPARTMENT  
2023 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

|   | 2022              |                          |                         |           | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|---|-------------------|--------------------------|-------------------------|-----------|----------------------------|---------------------------|---------------------------|---------------------------|
|   | Adopted<br>Budget | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance  |                            |                           |                           |                           |
| <b>FUND 1 - GENERAL FUND EXPENDITURES</b> |                   |                          |                         |           |                            |                           |                           |                           |
| <b>Department 410 - Police</b>            |                   |                          |                         |           |                            |                           |                           |                           |
| 1209.02 Wages - Perfect Attendance        | \$ 3,750          | \$ 3,750                 | \$ 3,750                | \$ -      | \$ 3,750                   | \$ 3,750                  | \$ 3,750                  | \$ 3,750                  |
| 1250.02 Wages - Chief & Deputy            | 769,099           | 627,970                  | 761,620                 | 7,479     | 348,291                    | 358,740                   | 369,501                   | 380,587                   |
| 1251.02 Wages - Lieutenants               | 355,983           | 240,932                  | 366,932                 | (10,949)  | 367,494                    | 378,519                   | 389,874                   | 401,571                   |
| 1252.02 Wages - Sargeants                 | 1,184,808         | 825,237                  | 1,239,237               | (54,429)  | 1,283,488                  | 1,260,197                 | 1,298,004                 | 1,336,944                 |
| 1253.02 Wages - Patrol                    | 5,258,296         | 3,512,413                | 5,195,413               | 62,883    | 5,514,364                  | 5,604,838                 | 5,803,773                 | 5,977,596                 |
| 1254.02 Wages - Special Details           | 150,617           | 527,861                  | 700,000                 | (549,383) | 422,732                    | 261,688                   | 269,539                   | 277,625                   |
| 1255.02 Wages - Night Differential        | 264,000           | 165,845                  | 245,845                 | 18,155    | 253,835                    | 262,085                   | 179,802                   | 185,196                   |
| 1256.02 Wages - Festive Holiday           | 112,000           | 66,959                   | 111,959                 | 41        | 115,598                    | 119,355                   | 122,936                   | 126,624                   |
| 1257.02 Wages - Police Longevity          | 699,707           | 364,053                  | 699,707                 | -         | 710,672                    | 733,769                   | 755,782                   | 778,455                   |
| 1258.02 Wages - Police Unused Sick        | 142,490           | 121,620                  | 121,620                 | 20,870    | 144,817                    | 149,524                   | 154,010                   | 158,630                   |
| 1259.02 Wages - Police Overtime           | 185,000           | 168,971                  | 253,457                 | (68,457)  | 190,000                    | 196,175                   | 202,060                   | 208,122                   |
| 1260.02 Wages - Police Admin              | 231,128           | 165,222                  | 251,622                 | (20,494)  | 321,875                    | 333,141                   | 344,801                   | 356,869                   |
| 1263.02 Wages - Meter Enforcement         | 79,310            | 19,852                   | 33,352                  | 45,958    | 63,245                     | 63,245                    | 63,245                    | 63,245                    |
| 1264.02 Wages - Crossing Guards           | 274,360           | 143,602                  | 210,602                 | 63,758    | 250,240                    | 250,240                   | 250,240                   | 250,240                   |
| 1265.02 Wages - Police Info Assistants    | 72,917            | 46,974                   | 71,841                  | 1,076     |                            |                           |                           |                           |
| 1267.02 Wages - Civilian Overtime         | 2,000             | 15,993                   | 24,000                  | (22,000)  | 12,000                     | 12,420                    | 12,855                    | 13,305                    |
| 1268.02 Wages - Animal Control            | 52,035            | 37,352                   | 55,073                  | (3,038)   | 57,625                     | 59,509                    | 61,459                    | 63,477                    |
| 1500.02 Life Insurance                    | 800               | 483                      | 700                     | 100       | 750                        | 750                       | 750                       | 750                       |
| 1501.02 Life Insurance - Police           | 16,000            | 10,308                   | 14,000                  | 2,000     | 15,000                     | 15,000                    | 15,000                    | 15,000                    |
| 1502.02 Life Insurance - Retired          | 15,000            | 4,167                    | 6,251                   | 8,749     | 5,800                      | 5,800                     | 5,800                     | 5,800                     |
| 1505.02 Health Benefits                   | 112,402           | 67,441                   | 112,402                 | -         | 112,402                    | 119,483                   | 127,010                   | 135,012                   |
| 1506.02 Health Benefits - Police          | 1,317,585         | 753,714                  | 1,267,626               | 49,959    | 1,284,787                  | 1,365,729                 | 1,451,770                 | 1,543,232                 |
| 1507.02 Health Benefits - Retired Police  | 669,633           | 418,357                  | 671,181                 | (1,548)   | 629,642                    | 669,309                   | 711,475                   | 756,298                   |
| 1510.02 Rx/Dental/Vision/LTD              | 60,424            | 36,541                   | 55,000                  | 5,424     | 58,850                     | 63,264                    | 68,009                    | 73,110                    |
| 1511.02 Rx/Dental/Vision/LTD - Police     | 289,613           | 178,462                  | 260,000                 | 29,613    | 288,248                    | 309,867                   | 333,107                   | 358,090                   |
| 1512.02 Rx/Dental/Vision - Retired Police | 596,735           | 498,892                  | 725,000                 | (128,265) | 799,585                    | 859,554                   | 924,021                   | 993,323                   |
| 1515.02 Pension Fund                      | 105,254           | 63,492                   | 105,254                 | -         | 116,255                    | 124,974                   | 134,347                   | 144,423                   |
| 1516.02 Pension Fund - Police             | 3,206,075         | 1,000,000                | 3,206,075               | -         | 3,240,796                  | 3,483,856                 | 3,745,145                 | 4,026,031                 |
| 1520.02 Workers Compensation              | 438,012           | 340,392                  | 450,975                 | (12,963)  | 499,596                    | 537,066                   | 577,346                   | 620,647                   |
| 1525.02 Death Service Benefits            | 1,887             | 1,258                    | 1,887                   | -         | 1,887                      | 1,887                     | 1,887                     | 1,887                     |
| 1900.02 Social Security                   | 44,361            | 26,029                   | 40,315                  | 4,046     | 43,942                     | 44,783                    | 45,654                    | 46,555                    |
| 1901.02 Medicare                          | 142,644           | 91,104                   | 150,017                 | (7,373)   | 145,870                    | 145,684                   | 149,084                   | 153,442                   |
| 2000.02 Miscellaneous Expenses            | 10,000            | 16,686                   | 25,000                  | (15,000)  | 10,000                     | 10,560                    | 11,151                    | 11,775                    |
| 2002.02 Office Supplies                   | 7,000             | 5,079                    | 7,000                   | -         | 7,000                      | 7,392                     | 7,806                     | 8,243                     |
| 2003.02 Office Equipment & Furniture      | 6,000             | 2,274                    | 3,400                   | 2,600     | 6,000                      | 6,336                     | 6,691                     | 7,066                     |
| 2011.02 Building Maintenance              | 22,000            | 10,335                   | 15,500                  | 6,500     | 22,000                     | 23,232                    | 24,533                    | 25,907                    |
| 2101.02 Postage Expenses                  | 2,622             | 2,196                    | 3,300                   | (678)     | 2,660                      | 2,809                     | 2,966                     | 3,132                     |

**TOWNSHIP OF HAVERFORD - POLICE DEPARTMENT  
2023 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

|   | 2022                 |                          |                         |                     | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|---|----------------------|--------------------------|-------------------------|---------------------|----------------------------|---------------------------|---------------------------|---------------------------|
|   | Adopted<br>Budget    | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance            |                            |                           |                           |                           |
| <b>FUND 1 - GENERAL FUND EXPENDITURES</b> |                      |                          |                         |                     |                            |                           |                           |                           |
| 2502.02 Animal Control                    | 7,000                | 1,042                    | 5,000                   | 2,000               | 7,000                      | 7,392                     | 7,806                     | 8,243                     |
| 2600.02 Assoc Dues & Memberships          | 4,000                | 4,935                    | 5,000                   | (1,000)             | 5,000                      | 5,280                     | 5,576                     | 5,888                     |
| 2601.02 Publications & Subscriptions      | 4,500                | 2,326                    | 3,500                   | 1,000               | 4,500                      | 4,752                     | 5,018                     | 5,299                     |
| 2602.02 Training                          | 35,000               | 15,186                   | 33,000                  | 2,000               | 35,000                     | 36,960                    | 39,030                    | 41,216                    |
| 2803.02 Uniform Regular                   | 65,000               | 40,311                   | 65,000                  | -                   | 65,000                     | 68,640                    | 72,484                    | 76,543                    |
| 2807.02 Uniform Maintenance               | 18,000               | 11,262                   | 16,000                  | 2,000               | 18,000                     | 19,008                    | 20,072                    | 21,196                    |
| 2902.02 Legal Expenses                    | 5,000                | 1,372                    | 2,058                   | 2,942               | 5,000                      | 5,280                     | 5,576                     | 5,888                     |
| 3000.02 Communications                    | 56,200               | 33,596                   | 51,000                  | 5,200               | 52,000                     | 54,912                    | 57,987                    | 61,234                    |
| 3001.02 Radio Maintenance/Geotab          | 9,300                | 4,680                    | 7,000                   | 2,300               | 9,900                      | 10,454                    | 11,039                    | 11,657                    |
| 4000.02 Copier Lease/Maintenance          | 8,043                | 5,327                    | 8,000                   | 43                  | 9,004                      | 9,508                     | 10,040                    | 10,602                    |
| 4117.02 Vehicle Insurance                 | 63,430               | 27,027                   | 63,276                  | 154                 | 65,238                     | 67,521                    | 69,884                    | 72,330                    |
| 4124.02 Police Professional Insurance     | 65,866               | 28,065                   | 64,437                  | 1,429               | 65,460                     | 67,751                    | 70,122                    | 72,576                    |
| 5100.02 Vehicle Fuel Expense              | 201,334              | 128,742                  | 200,000                 | 1,334               | 249,135                    | 263,087                   | 277,820                   | 293,378                   |
| 5107.02 Vehicle Maintenance               | 115,000              | 70,755                   | 106,000                 | 9,000               | 126,500                    | 133,584                   | 141,065                   | 148,965                   |
| 5500.02 Vehicle Accidents                 | 5,000                | 13,178                   | 20,000                  | (15,000)            | 5,000                      | 5,280                     | 5,576                     | 5,888                     |
| 6000.02 Minor Equipment                   | 20,000               | 16,757                   | 25,000                  | (5,000)             | 20,000                     | 21,120                    | 22,303                    | 23,552                    |
| 6103.02 Weapons/Ammunition/Pistol Range   | 25,000               | 14,236                   | 21,354                  | 3,646               | 25,000                     | 26,400                    | 27,878                    | 29,439                    |
| 6108.02 Drug Testing                      | 15,000               | 5,147                    | 7,721                   | 7,279               | 15,000                     | 15,840                    | 16,727                    | 17,664                    |
| 6109.02 Photography                       | 5,000                | 981                      | 1,472                   | 3,528               | 5,000                      | 5,280                     | 5,576                     | 5,888                     |
| 6111.02 Arbitration                       | 5,000                | -                        | -                       | 5,000               | 5,000                      | 5,280                     | 5,576                     | 5,888                     |
| 6112.02 Civil Service Commission          | 3,000                | 398                      | 1,500                   | 1,500               | 3,000                      | 3,168                     | 3,345                     | 3,532                     |
| 6113.02 Parking Meter Maintenance         | 12,000               | 15,150                   | 22,000                  | (10,000)            | 12,000                     | 12,672                    | 13,382                    | 14,131                    |
| 6115.02 Auto Purchase Expense             | 240,000              | 246,965                  | 255,000                 | (15,000)            | 305,000                    | 279,840                   | 295,511                   | 312,060                   |
| 6120.02 Body Armor                        | 20,000               | 277                      | 20,000                  | -                   | 20,000                     | 21,120                    | 22,303                    | 23,552                    |
| 6122.02 Printing Expenses                 | 3,500                | 2,176                    | 3,300                   | 200                 | 3,500                      | 3,696                     | 3,903                     | 4,122                     |
| 6125.02 Live Scan Maintenance             | 50,000               | 15,309                   | 50,000                  | -                   | 60,000                     | 63,360                    | 66,908                    | 70,655                    |
| 6141.02 Canine Development                | 25,000               | 17,393                   | 30,000                  | (5,000)             | 25,000                     | 26,400                    | 27,878                    | 29,439                    |
| 6142.02 Community Service                 | 2,500                | 3,806                    | 5,709                   | (3,209)             | 5,000                      | 5,280                     | 5,576                     | 5,888                     |
| 7002.02 Police Grant Expenses             | -                    | 17,934                   | 26,901                  | (26,901)            | -                          | -                         | -                         | -                         |
| 9219.02 Credit Card Processing            | 3,000                | 4,623                    | 6,935                   | (3,935)             | 3,000                      | 3,168                     | 3,345                     | 3,532                     |
| <b>Police Total</b>                       | <b>\$ 17,993,220</b> | <b>\$ 11,330,772</b>     | <b>\$ 18,593,076</b>    | <b>\$ (599,856)</b> | <b>\$ 18,579,333</b>       | <b>\$ 19,096,563</b>      | <b>\$ 19,944,489</b>      | <b>\$ 20,902,204</b>      |

**TOWNSHIP OF HAVERFORD - FIRE PROTECTION DEPARTMENT  
2023 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

|   | 2022              |                          |                         |                    | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|---|-------------------|--------------------------|-------------------------|--------------------|----------------------------|---------------------------|---------------------------|---------------------------|
|   | Adopted<br>Budget | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance           |                            |                           |                           |                           |
| <b>FUND 1 - GENERAL FUND EXPENDITURES</b>   |                   |                          |                         |                    |                            |                           |                           |                           |
| <b>Department 411 - Fire Protection</b>     |                   |                          |                         |                    |                            |                           |                           |                           |
| 2016.02 Hydrant Rentals                     | \$ 210,000        | \$ 132,595               | \$ 179,770              | \$ 30,230          | \$ 190,000                 | \$ 200,640                | \$ 211,876                | \$ 223,741                |
| 2602.02 Training Expense                    | 5,000             | 117                      | 4,000                   | 1,000              | 5,000                      | 5,280                     | 5,576                     | 5,888                     |
| 2603.02 Recruitment & Retention             | 33,000            | 23,337                   | 28,000                  | 5,000              | 30,000                     | 31,680                    | 33,454                    | 35,327                    |
| 2903.02 Professional Services               | 3,000             | -                        | 2,000                   | 1,000              | 11,257                     | 11,595                    | 11,943                    | 12,301                    |
| 3001.02 Radio Maintenance                   | 2,000             | -                        | 1,000                   | 1,000              | 2,000                      | 2,112                     | 2,230                     | 2,355                     |
| 4119.02 Fire Truck Insurance                | 18,794            | 8,008                    | 18,749                  | 45                 | 19,329                     | 20,006                    | 20,706                    | 21,431                    |
| 5100.02 Vehicle Fuel Expense                | 7,679             | 5,597                    | 8,500                   | (821)              | 14,944                     | 15,781                    | 16,665                    | 17,598                    |
| 5107.02 Vehicle Maintenance                 | 32,000            | 38,462                   | 55,000                  | (23,000)           | 38,500                     | 40,656                    | 42,933                    | 45,337                    |
| 6000.02 Minor Equipment                     | 6,000             | 151                      | 5,000                   | 1,000              | 5,000                      | 5,280                     | 5,576                     | 5,888                     |
| 9014.02 Act 205 Volunteer Fire Relief Assoc | 307,770           | -                        | 383,461                 | (75,691)           | 375,000                    | 375,000                   | 375,000                   | 375,000                   |
| 9015.02 Physicals                           | 12,500            | 12,502                   | 15,000                  | (2,500)            | 13,500                     | 14,256                    | 15,054                    | 15,897                    |
| 9101.02 Subsidy Oakmont Fire Co             | 65,000            | 65,000                   | 65,000                  | -                  | 66,950                     | 68,959                    | 71,028                    | 78,159                    |
| 9102.02 Subsidy Manoa Fire Co               | 70,000            | 70,000                   | 70,000                  | -                  | 66,950                     | 68,959                    | 71,028                    | 73,159                    |
| 9103.02 Subsidy Llanerch Fire Co            | 65,000            | 65,000                   | 65,000                  | -                  | 66,950                     | 73,959                    | 71,028                    | 73,159                    |
| 9104.02 Subsidy Bonair Fire Co              | 65,000            | 65,000                   | 65,000                  | -                  | 66,950                     | 68,959                    | 76,028                    | 73,159                    |
| 9105.02 Subsidy Brookline Fire Co           | 65,000            | 65,000                   | 65,000                  | -                  | 71,950                     | 68,959                    | 71,028                    | 73,159                    |
| <b>Fire Protection Total</b>                | <b>\$ 967,743</b> | <b>\$ 550,769</b>        | <b>\$ 1,030,480</b>     | <b>\$ (62,737)</b> | <b>\$ 1,044,280</b>        | <b>\$ 1,072,081</b>       | <b>\$ 1,101,153</b>       | <b>\$ 1,131,558</b>       |

**TOWNSHIP OF HAVERFORD - EMS ADMINISTRATION DEPARTMENT  
2023 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

|  | 2022              |                          |                         |                  | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|--|-------------------|--------------------------|-------------------------|------------------|----------------------------|---------------------------|---------------------------|---------------------------|
|  | Adopted<br>Budget | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance         |                            |                           |                           |                           |
| <b>FUND 1 - GENERAL FUND EXPENDITURES</b>  |                   |                          |                         |                  |                            |                           |                           |                           |
| <b>Department 412 - EMS Administration</b> |                   |                          |                         |                  |                            |                           |                           |                           |
| 1203.02 Wages - Paramedic FT               | \$ 210,860        | \$ 143,644               | \$ 251,590              | \$ (40,730)      | \$ 238,121                 | \$ 247,781                | \$ 257,839                | \$ 268,311                |
| 1205.02 Wages - Paramedic PT               | 7,950             | 1,337                    | 4,000                   | 3,950            | 8,268                      | 8,268                     | 8,268                     | 8,268                     |
| 1209.02 Wages - Perfect Attendance         | -                 | 750                      | 750                     | (750)            | 1,500                      | 1,500                     | 1,500                     | 1,500                     |
| 1210.02 Wages - Overtime                   | -                 | 4,915                    | 7,000                   | (7,000)          | 6,000                      | 6,210                     | 6,427                     | 6,652                     |
| 1500.02 Life Insurance                     | 537               | 302                      | 416                     | 121              | 475                        | 475                       | 475                       | 475                       |
| 1505.02 Health Benefits                    | 42,136            | 25,282                   | 42,136                  | -                | 42,136                     | 44,791                    | 47,613                    | 50,613                    |
| 1510.02 Rx/Dental/Vision/LTD               | 44,524            | 22,501                   | 32,000                  | 12,524           | 37,081                     | 39,862                    | 42,852                    | 46,066                    |
| 1515.02 Pension Fund                       | 50,940            | 15,873                   | 50,940                  | -                | 28,126                     | 30,235                    | 32,503                    | 34,941                    |
| 1520.02 Workers Compensation               | 10,023            | 4,294                    | 5,680                   | 4,343            | 10,775                     | 11,583                    | 12,452                    | 13,386                    |
| 1900.02 Social Security                    | 19,255            | 9,036                    | 16,327                  | 2,928            | 15,741                     | 16,353                    | 16,990                    | 17,653                    |
| 1901.02 Medicare                           | 4,503             | 2,113                    | 3,818                   | 685              | 3,681                      | 3,825                     | 3,973                     | 4,129                     |
| 2000.02 Miscellaneous Expenses             | 3,500             | 6,624                    | 9,000                   | (5,500)          | 3,500                      | 3,696                     | 3,903                     | 4,122                     |
| 2002.02 Office Supplies                    | 500               | 470                      | 705                     | (205)            | 500                        | 528                       | 558                       | 589                       |
| 2004.02 Medical Supplies                   | 2,000             | 2,940                    | 4,410                   | (2,410)          | 3,000                      | 3,168                     | 3,345                     | 3,532                     |
| 2013.02 Utilities                          | 5,000             | 2,732                    | 4,098                   | 902              | 6,000                      | 6,336                     | 6,691                     | 7,066                     |
| 2803.02 Uniforms Regular                   | 400               | 461                      | 700                     | (300)            | 500                        | 528                       | 558                       | 589                       |
| 2903.02 Professional Services              | 124,000           | 17,264                   | 22,500                  | 101,500          | 12,000                     | 12,672                    | 13,382                    | 14,131                    |
| 3000.02 Communications                     | 9,300             | 12,656                   | 17,000                  | (7,700)          | 12,900                     | 13,622                    | 14,385                    | 15,191                    |
| 4008.02 Repairs & maintenance              | -                 | -                        | -                       | -                | 5,000                      | 5,280                     | 5,576                     | 5,888                     |
| 4117.02 Vehicle Insurance                  | 11,746            | 5,005                    | 11,718                  | 28               | 12,081                     | 12,504                    | 12,942                    | 13,395                    |
| 5100.02 Vehicle Fuel Expense               | 14,403            | 10,417                   | 17,000                  | (2,597)          | 27,107                     | 28,625                    | 30,228                    | 31,921                    |
| 5107.02 Vehicle Maintenance                | 7,500             | 12,585                   | 20,000                  | (12,500)         | 16,500                     | 17,424                    | 18,400                    | 19,430                    |
| 6000.02 Minor Equipment                    | 5,000             | 5,448                    | 15,000                  | (10,000)         | 5,000                      | 5,280                     | 5,576                     | 5,888                     |
| 6050.02 Major Equipment                    | -                 | -                        | -                       | -                | 65,465                     | 75,840                    | -                         | -                         |
| <b>EMS Administration Total</b>            | <b>\$ 574,077</b> | <b>\$ 306,649</b>        | <b>\$ 536,788</b>       | <b>\$ 37,289</b> | <b>\$ 561,457</b>          | <b>\$ 596,386</b>         | <b>\$ 546,436</b>         | <b>\$ 573,736</b>         |

**TOWNSHIP OF HAVERFORD - CODE ENFORCEMENT DEPARTMENT  
2023 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

|   | 2022              |                          |                         |                 | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|---|-------------------|--------------------------|-------------------------|-----------------|----------------------------|---------------------------|---------------------------|---------------------------|
|   | Adopted<br>Budget | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance        |                            |                           |                           |                           |
| <b>FUND 1 - GENERAL FUND EXPENDITURES</b> |                   |                          |                         |                 |                            |                           |                           |                           |
| <b>Department 413 - Code Enforcement</b>  |                   |                          |                         |                 |                            |                           |                           |                           |
| 1201.02 Wages - Full Time                 | \$ 479,246        | \$ 315,192               | \$ 481,692              | \$ (2,446)      | \$ 521,291                 | \$ 540,899                | \$ 561,254                | \$ 582,386                |
| 1204.02 Wages - Part Time                 | 48,256            | 15,485                   | 24,485                  | 23,771          | 56,450                     | 56,450                    | 56,450                    | 56,450                    |
| 1209.02 Wages - Perfect Attendance        | 3,000             | 2,250                    | 2,250                   | 750             | 3,000                      | 3,000                     | 3,000                     | 3,000                     |
| 1500.02 Life Insurance                    | 863               | 571                      | 784                     | 79              | 865                        | 865                       | 865                       | 865                       |
| 1505.02 Health Benefits                   | 81,188            | 48,713                   | 81,188                  | -               | 81,188                     | 86,303                    | 91,740                    | 97,520                    |
| 1510.02 Rx/Dental/Vision/LTD              | 22,901            | 18,675                   | 27,000                  | (4,099)         | 30,093                     | 32,350                    | 34,776                    | 37,384                    |
| 1515.02 Pension Fund                      | 106,183           | 79,365                   | 106,183                 | -               | 116,005                    | 124,705                   | 134,058                   | 144,112                   |
| 1520.02 Workers Compensation              | 25,058            | 21,471                   | 28,399                  | (3,341)         | 24,244                     | 26,062                    | 28,017                    | 30,118                    |
| 1900.02 Social Security                   | 27,202            | 20,045                   | 31,522                  | (4,320)         | 36,006                     | 37,222                    | 38,484                    | 39,794                    |
| 1901.02 Medicare                          | 6,362             | 4,688                    | 7,372                   | (1,010)         | 8,421                      | 8,705                     | 9,000                     | 9,307                     |
| 1950.02 Third Party Plan Reviews          | 6,000             | 650                      | 2,500                   | 3,500           | 3,000                      | 3,168                     | 3,345                     | 3,532                     |
| 2000.02 Miscellaneous Expenses            | 4,000             | 3,544                    | 5,316                   | (1,316)         | 4,000                      | 4,224                     | 4,461                     | 4,711                     |
| 2002.02 Office Supplies                   | 3,000             | 979                      | 2,000                   | 1,000           | 3,000                      | 3,168                     | 3,345                     | 3,532                     |
| 2005.02 Computer Expense                  | 4,000             | 1,965                    | 3,500                   | 500             | 4,000                      | 4,224                     | 4,461                     | 4,711                     |
| 2101.02 Postage Expense                   | 4,575             | 3,820                    | 5,730                   | (1,155)         | 4,650                      | 4,910                     | 5,185                     | 5,475                     |
| 2600.02 Assoc Dues & Memberships          | 2,000             | -                        | 2,000                   | -               | 2,000                      | 2,112                     | 2,230                     | 2,355                     |
| 2601.02 Publications & Subscriptions      | 200               | -                        | 200                     | -               | 200                        | 211                       | 223                       | 235                       |
| 2602.02 Training                          | 2,000             | 1,592                    | 2,000                   | -               | 2,000                      | 2,112                     | 2,230                     | 2,355                     |
| 2902.02 Legal expenses                    | 4,000             | 175                      | 1,000                   | 3,000           | 3,000                      | 3,168                     | 3,345                     | 3,532                     |
| 2903.02 Professional Services - Special   | 100,000           | 79,650                   | 115,000                 | (15,000)        | 100,000                    | 105,600                   | 111,514                   | 117,759                   |
| 3000.02 Communications                    | 10,100            | 5,202                    | 7,803                   | 2,297           | 8,400                      | 8,870                     | 9,367                     | 9,892                     |
| 4000.02 Copier Lease/Maintenance          | 1,391             | 792                      | 1,200                   | 191             | 970                        | 1,024                     | 1,081                     | 1,142                     |
| 4117.02 Vehicle Insurance                 | 9,397             | 4,004                    | 9,374                   | 23              | 9,665                      | 10,003                    | 10,353                    | 10,715                    |
| 5100.02 Vehicle Fuel Expense              | 5,279             | 3,671                    | 5,100                   | 179             | 6,337                      | 6,692                     | 7,067                     | 7,463                     |
| 5107.02 Vehicle Maintenance               | 3,000             | -                        | 2,000                   | 1,000           | 3,000                      | 3,168                     | 3,345                     | 3,532                     |
| 9219.02 Credit Card Processing            | 3,000             | 1,390                    | 2,085                   | 915             | 3,000                      | 3,168                     | 3,345                     | 3,532                     |
| <b>Code Enforcement Total</b>             | <b>\$ 962,201</b> | <b>\$ 633,889</b>        | <b>\$ 957,683</b>       | <b>\$ 4,518</b> | <b>\$ 1,034,785</b>        | <b>\$ 1,082,383</b>       | <b>\$ 1,132,541</b>       | <b>\$ 1,185,409</b>       |



**TOWNSHIP OF HAVERFORD - COMMUNITY DEVELOPMENT DEPARTMENT  
2023 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

|  | 2022              |                          |                         |                  | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|--|-------------------|--------------------------|-------------------------|------------------|----------------------------|---------------------------|---------------------------|---------------------------|
|  | Adopted<br>Budget | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance         |                            |                           |                           |                           |
| <b>FUND 1 - GENERAL FUND EXPENDITURES</b>      |                   |                          |                         |                  |                            |                           |                           |                           |
| <b>Department 416 - Community Development</b>  |                   |                          |                         |                  |                            |                           |                           |                           |
| 1201.02 Wages - Full Time                      | \$ 123,483        | \$ 81,650                | \$ 124,823              | \$ (1,340)       | \$ 128,246                 | \$ 132,735                | \$ 137,380                | \$ 142,188                |
| 1202.02 Wages - Appointed Officials            | 32,500            | 19,327                   | 32,500                  | -                | 32,500                     | 32,500                    | 32,500                    | 32,500                    |
| 1204.02 Wages - Part Time                      | 16,640            | -                        | -                       | 16,640           |                            |                           |                           |                           |
| 1209.02 Wages - Perfect Attendance             | 1,500             | 1,500                    | 1,500                   | -                | 1,500                      | 1,500                     | 1,500                     | 1,500                     |
| 1500.02 Life Insurance                         | 300               | 134                      | 185                     | 115              | 225                        | 225                       | 225                       | 225                       |
| 1505.02 Health Benefits                        | 23,529            | 14,117                   | 23,529                  | -                | 23,529                     | 25,011                    | 26,587                    | 28,262                    |
| 1510.02 Rx/Dental/Vision/LTD                   | 7,364             | 3,625                    | 5,500                   | 1,864            | 5,904                      | 6,346                     | 6,822                     | 7,334                     |
| 1515.02 Pension Fund                           | 27,439            | 15,873                   | 27,439                  | -                | 29,751                     | 31,982                    | 34,381                    | 36,960                    |
| 1520.02 Workers Compensation                   | 6,682             | 4,908                    | 6,492                   | 190              | 7,183                      | 7,722                     | 8,301                     | 8,924                     |
| 1900.02 Social Security                        | 10,796            | 6,217                    | 9,847                   | 949              | 10,059                     | 10,338                    | 10,626                    | 10,924                    |
| 1901.02 Medicare                               | 2,525             | 1,454                    | 2,303                   | 222              | 2,353                      | 2,418                     | 2,485                     | 2,555                     |
| 2000.02 Miscellaneous Expenses                 | 1,000             | 44                       | 500                     | 500              | 7,000                      | 7,392                     | 7,806                     | 8,243                     |
| 2002.02 Office Supplies                        | 1,100             | 355                      | 533                     | 567              | 1,000                      | 1,056                     | 1,115                     | 1,177                     |
| 2005.02 Computer Expense                       | 4,000             | 2,660                    | 3,990                   | 10               | 4,000                      | 4,224                     | 4,461                     | 4,711                     |
| 2010.02 Secretarial Minutes                    | 2,750             | 625                      | 1,250                   | 1,500            | 2,750                      | 2,904                     | 3,067                     | 3,239                     |
| 2101.02 Postage Expense                        | 4,775             | 3,820                    | 5,730                   | (955)            | 4,650                      | 4,910                     | 5,185                     | 5,475                     |
| 2106.02 Advertising                            | 10,000            | 4,586                    | 7,000                   | 3,000            | 10,000                     | 10,560                    | 11,151                    | 11,775                    |
| 2211.02 Planning & Development                 | 40,000            | 20,310                   | 35,000                  | 5,000            | 25,000                     | 26,400                    | 27,878                    | 29,439                    |
| 2600.02 Assoc Dues & Memberships               | 4,500             | 4,416                    | 6,624                   | (2,124)          | 4,500                      | 4,752                     | 5,018                     | 5,299                     |
| 2602.02 Training                               | 1,000             | -                        | -                       | 1,000            | 1,000                      | 1,056                     | 1,115                     | 1,177                     |
| 2902.02 Legal Expenses                         | 20,000            | 5,202                    | 8,000                   | 12,000           | 20,000                     | 21,120                    | 22,303                    | 23,552                    |
| 2903.02 Professional Fees - Special Cases      | 110,000           | 78,930                   | 105,000                 | 5,000            | 109,485                    | 115,616                   | 122,090                   | 128,927                   |
| 2904.02 Engineering Fees                       | 5,000             | 2,867                    | 4,300                   | 700              | 5,000                      | 5,280                     | 5,576                     | 5,888                     |
| 2906.02 Engineering Fees - BMP Site Inspection | 7,500             | 542                      | 1,200                   | 6,300            | 7,500                      | 7,920                     | 8,364                     | 8,832                     |
| 3000.02 Communications                         | 1,700             | 1,088                    | 1,632                   | 68               | 2,000                      | 2,112                     | 2,230                     | 2,355                     |
| 4000.02 Copier Lease/Maintenance               | 1,043             | 585                      | 1,000                   | 43               | 843                        | 890                       | 940                       | 993                       |
| 9010.02 Hearing Transcripts                    | 14,000            | 8,507                    | 13,000                  | 1,000            | 14,000                     | 14,784                    | 15,612                    | 16,486                    |
| <b>Comm Development Total</b>                  | <b>\$ 481,126</b> | <b>\$ 283,342</b>        | <b>\$ 428,877</b>       | <b>\$ 52,249</b> | <b>\$ 459,978</b>          | <b>\$ 481,753</b>         | <b>\$ 504,718</b>         | <b>\$ 528,940</b>         |

**TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (SANITATION)  
2023 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

|   | 2022                |                          |                         |                   | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|---|---------------------|--------------------------|-------------------------|-------------------|----------------------------|---------------------------|---------------------------|---------------------------|
|   | Adopted<br>Budget   | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance          |                            |                           |                           |                           |
| <b>FUND 1 - GENERAL FUND EXPENDITURES</b> |                     |                          |                         |                   |                            |                           |                           |                           |
| <b>Department 427 - P/W - Sanitation</b>  |                     |                          |                         |                   |                            |                           |                           |                           |
| 1201.02 Wages - Full Time                 | \$ 1,596,129        | \$ 1,061,035             | \$ 1,610,035            | \$ (13,906)       | \$ 1,644,114               | \$ 1,701,656              | \$ 1,761,212              | \$ 1,822,854              |
| 1204.02 Wages - Part Time                 | 378,000             | 167,009                  | 256,109                 | 121,891           | 419,000                    | 419,000                   | 419,000                   | 419,000                   |
| 1209.02 Wages - Perfect Attendance        | 8,250               | 6,750                    | 6,750                   | 1,500             | 6,750                      | 6,750                     | 6,750                     | 6,750                     |
| 1210.02 Wages - Overtime                  | 1,500               | 293                      | 1,000                   | 500               | 1,500                      | 1,553                     | 1,607                     | 1,663                     |
| 1500.02 Life Insurance                    | 3,100               | 2,325                    | 3,100                   | -                 | 3,350                      | 3,350                     | 3,350                     | 3,350                     |
| 1505.02 Health Benefits                   | 355,313             | 200,069                  | 335,633                 | 19,680            | 338,914                    | 360,266                   | 382,963                   | 407,090                   |
| 1510.02 Rx/Dental/Vision/LTD              | 105,721             | 59,003                   | 88,000                  | 17,721            | 94,105                     | 101,163                   | 108,750                   | 116,906                   |
| 1515.02 Pension Fund                      | 427,154             | 253,968                  | 427,154                 | -                 | 413,519                    | 444,533                   | 477,873                   | 513,713                   |
| 1520.02 Workers Compensation              | 92,714              | 68,095                   | 89,847                  | 2,867             | 87,995                     | 94,595                    | 101,690                   | 109,317                   |
| 1900.02 Social Security                   | 123,000             | 73,657                   | 116,181                 | 6,819             | 128,425                    | 131,995                   | 135,691                   | 139,517                   |
| 1901.02 Medicare                          | 28,766              | 17,227                   | 27,171                  | 1,595             | 30,035                     | 30,870                    | 31,734                    | 32,629                    |
| 2000.02 Miscellaneous Expenses            | 2,500               | 5,455                    | 8,000                   | (5,500)           | 3,000                      | 3,168                     | 3,345                     | 3,532                     |
| 2101.02 Postage Expense                   | 3,659               | 4,937                    | 4,937                   | (1,278)           | 5,667                      | 5,984                     | 6,319                     | 6,673                     |
| 2770.02 Bulk Pickup Expense               | 72,000              | 49,392                   | 72,000                  | -                 | 79,744                     | 84,210                    | 88,926                    | 93,906                    |
| 2771.02 Recycling                         | 253,000             | 186,338                  | 319,507                 | (66,507)          | 360,500                    | 380,688                   | 402,007                   | 424,519                   |
| 2772.02 Landfill/Disposal Cost            | 1,521,658           | 845,166                  | 1,275,000               | 246,658           | 1,531,000                  | 1,616,736                 | 1,707,273                 | 1,802,880                 |
| 2803.02 Uniforms                          | 6,500               | 730                      | 4,000                   | 2,500             | 10,790                     | 11,394                    | 12,032                    | 12,706                    |
| 3000.02 Communications                    | 1,900               | 1,348                    | 2,022                   | (122)             | 2,400                      | 2,534                     | 2,676                     | 2,826                     |
| 3001.02 Radio Maintenance/Geotab          | 6,200               | 12,918                   | 19,377                  | (13,177)          | 6,200                      | 6,547                     | 6,914                     | 7,301                     |
| 4117.02 Vehicle Insurance                 | 23,493              | 10,010                   | 23,435                  | 58                | 24,163                     | 25,009                    | 25,884                    | 26,790                    |
| 5100.02 Vehicle Fuel Expense              | 114,257             | 84,912                   | 140,000                 | (25,743)          | 188,421                    | 198,973                   | 210,115                   | 221,881                   |
| 5107.02 Vehicle Maintenance               | 135,000             | 85,785                   | 138,000                 | (3,000)           | 143,000                    | 151,008                   | 159,464                   | 168,394                   |
| 6050.02 Major Equipment                   | 494,619             | 178,738                  | 472,085                 | 22,534            | 229,280                    | 263,672                   | -                         | 303,175                   |
| 9219.02 Credit Card Processing            | 2,500               | 1,390                    | 2,085                   | 415               | 2,500                      | 2,640                     | 2,788                     | 2,944                     |
| <b>P/W - Sanitation Total</b>             | <b>\$ 5,756,933</b> | <b>\$ 3,376,550</b>      | <b>\$ 5,441,428</b>     | <b>\$ 315,505</b> | <b>\$ 5,754,372</b>        | <b>\$ 6,048,294</b>       | <b>\$ 6,058,363</b>       | <b>\$ 6,650,316</b>       |

**TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (HIGHWAYS)  
2023 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

|   | 2022                |                          |                         |                  | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|---|---------------------|--------------------------|-------------------------|------------------|----------------------------|---------------------------|---------------------------|---------------------------|
|   | Adopted<br>Budget   | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance         |                            |                           |                           |                           |
| <b>FUND 1 - GENERAL FUND EXPENDITURES</b> |                     |                          |                         |                  |                            |                           |                           |                           |
| <b>Department 430 - P/W - Highways</b>    |                     |                          |                         |                  |                            |                           |                           |                           |
| 1201.02 Wages - Full Time                 | \$ 2,240,878        | \$ 1,405,554             | \$ 2,116,554            | \$ 124,324       | \$ 2,279,855               | \$ 2,360,946              | \$ 2,444,938              | \$ 2,531,929              |
| 1204.02 Wages - Part Time                 | 132,000             | 41,659                   | 130,659                 | 1,341            | 151,000                    | 153,643                   | 156,332                   | 159,068                   |
| 1209.02 Wages - Perfect Attendance        | 11,250              | 11,250                   | 11,250                  | -                | 12,886                     | 12,886                    | 12,886                    | 12,886                    |
| 1210.02 Wages - Overtime                  | 30,000              | 39,253                   | 47,000                  | (17,000)         | 34,000                     | 35,190                    | 36,422                    | 37,697                    |
| 1500.02 Life Insurance                    | 4,100               | 2,636                    | 3,954                   | 146              | 4,100                      | 4,100                     | 4,100                     | 4,100                     |
| 1505.02 Health Benefits                   | 503,838             | 258,591                  | 429,271                 | 74,567           | 468,831                    | 498,367                   | 529,764                   | 563,139                   |
| 1510.02 Rx/Dental/Vision/LTD              | 188,227             | 116,351                  | 167,000                 | 21,227           | 191,676                    | 206,052                   | 221,506                   | 238,119                   |
| 1515.02 Pension Fund                      | 494,752             | 285,714                  | 494,752                 | -                | 483,772                    | 520,055                   | 559,059                   | 600,988                   |
| 1520.02 Workers Compensation              | 111,090             | 81,591                   | 107,917                 | 3,173            | 110,443                    | 118,726                   | 127,630                   | 137,202                   |
| 1900.02 Social Security                   | 149,676             | 92,387                   | 138,581                 | 11,095           | 153,620                    | 158,885                   | 164,336                   | 169,978                   |
| 1901.02 Medicare                          | 35,005              | 21,607                   | 32,411                  | 2,594            | 35,927                     | 37,159                    | 38,433                    | 39,753                    |
| 2000.02 Miscellaneous Expenses            | 15,000              | 14,886                   | 22,329                  | (7,329)          | 20,000                     | 21,120                    | 22,303                    | 23,552                    |
| 2002.02 Office Supplies                   | 2,000               | 1,996                    | 3,500                   | (1,500)          | 2,250                      | 2,376                     | 2,509                     | 2,650                     |
| 2301.02 Road Materials                    | 15,000              | 4,998                    | 14,000                  | 1,000            | 13,000                     | 13,728                    | 14,497                    | 15,309                    |
| 2306.02 Signs & Road Paint                | 35,000              | 30,872                   | 45,000                  | (10,000)         | 35,000                     | 36,960                    | 39,030                    | 41,216                    |
| 2308.02 Leaf Disposal                     | 60,000              | 26,695                   | 60,000                  | -                | 60,000                     | 63,360                    | 66,908                    | 70,655                    |
| 2602.02 Training                          | 2,000               | 6,173                    | 6,173                   | (4,173)          | 15,000                     | 15,840                    | 16,727                    | 17,664                    |
| 2730.02 Storm Sewers                      | 30,000              | 27,804                   | 45,000                  | (15,000)         | 45,000                     | 47,520                    | 50,181                    | 52,991                    |
| 2803.02 Uniforms Regular                  | 5,500               | 687                      | 5,500                   | -                | 13,196                     | 13,935                    | 14,715                    | 15,539                    |
| 2904.02 Engineering Fees                  | 45,000              | 12,063                   | 28,000                  | 17,000           | 40,000                     | 42,240                    | 44,605                    | 47,103                    |
| 3000.02 Communications                    | 12,800              | 8,493                    | 12,740                  | 60               | 10,500                     | 11,088                    | 11,709                    | 12,365                    |
| 3001.02 Radio Maintenance                 | 6,200               | 1,212                    | 3,000                   | 3,200            | 2,000                      | 2,112                     | 2,230                     | 2,355                     |
| 3442.02 Contracted Services               | 12,000              | 6,995                    | 10,000                  | 2,000            | 32,000                     | 33,792                    | 35,684                    | 37,682                    |
| 4000.02 Copier Lease/Maintenance          | 1,043               | 586                      | 879                     | 164              | 843                        | 890                       | 940                       | 993                       |
| 4117.02 Vehicle Insurance                 | 65,780              | 28,028                   | 65,619                  | 161              | 67,654                     | 70,022                    | 72,473                    | 75,010                    |
| 4300.02 Maint & Repair Equipment          | 7,500               | 3,977                    | 5,966                   | 1,534            | 7,500                      | 7,920                     | 8,364                     | 8,832                     |
| 4301.02 Maint & Repair Facilities         | 50,000              | 1,034                    | 5,000                   | 45,000           | 42,500                     | 44,880                    | 47,393                    | 50,047                    |
| 5100.02 Vehicle Fuel Expense              | 80,859              | 51,571                   | 77,000                  | 3,859            | 142,060                    | 150,015                   | 158,416                   | 167,287                   |
| 5107.02 Vehicle Maintenance               | 120,000             | 113,881                  | 170,000                 | (50,000)         | 137,500                    | 145,200                   | 153,331                   | 161,918                   |
| 6000.02 Minor Equipment                   | 15,000              | 1,382                    | 10,000                  | 5,000            | 15,000                     | 15,840                    | 16,727                    | 17,664                    |
| 6050.02 Major Equipment                   | 389,123             | -                        | 546,558                 | (157,435)        | 165,500                    | 415,000                   | 614,545                   | 225,000                   |
| <b>P/W - Highway Total</b>                | <b>\$ 4,870,621</b> | <b>\$ 2,699,926</b>      | <b>\$ 4,815,613</b>     | <b>\$ 55,008</b> | <b>\$ 4,792,613</b>        | <b>\$ 5,259,847</b>       | <b>\$ 5,688,693</b>       | <b>\$ 5,540,691</b>       |

**TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (HIGHWAYS)  
 2023 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

|  | 2022              |                          |                         |                  | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|--|-------------------|--------------------------|-------------------------|------------------|----------------------------|---------------------------|---------------------------|---------------------------|
|  | Adopted<br>Budget | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance         |                            |                           |                           |                           |
| <b>FUND 1 - GENERAL FUND EXPENDITURES</b>  |                   |                          |                         |                  |                            |                           |                           |                           |
| <b>Department 432 - P/W - Snow Removal</b> |                   |                          |                         |                  |                            |                           |                           |                           |
| 1211.02 Wages - Overtime Snow              | \$ 125,000        | \$ 51,234                | \$ 65,000               | \$ 60,000        | \$ 135,000                 | \$ 139,725                | \$ 144,615                | \$ 149,677                |
| 1900.02 Social Security                    | 7,750             | -                        | 4,030                   | 3,720            | 8,370                      | 8,839                     | 9,334                     | 9,857                     |
| 1901.02 Medicare                           | 1,813             | -                        | 943                     | 870              | 1,958                      | 2,068                     | 2,184                     | 2,306                     |
| 2000.02 Miscellaneous Expense              | 2,750             | 5,848                    | 7,000                   | (4,250)          | 3,500                      | 3,696                     | 3,903                     | 4,122                     |
| 9006.02 Snow Removal Materials             | 131,000           | 99,459                   | 110,000                 | 21,000           | 145,000                    | 153,120                   | 161,695                   | 170,750                   |
| <b>P/W - Snow Total</b>                    | <b>\$ 268,313</b> | <b>\$ 156,541</b>        | <b>\$ 186,973</b>       | <b>\$ 81,340</b> | <b>\$ 293,828</b>          | <b>\$ 307,448</b>         | <b>\$ 321,731</b>         | <b>\$ 336,712</b>         |

**TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (STREET & TRAFFIC LIGHTING)  
2023 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

|   | 2022              |                          |                         |                 | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|---|-------------------|--------------------------|-------------------------|-----------------|----------------------------|---------------------------|---------------------------|---------------------------|
|   | Adopted<br>Budget | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance        |                            |                           |                           |                           |
| <b>FUND 1 - GENERAL FUND EXPENDITURES</b>             |                   |                          |                         |                 |                            |                           |                           |                           |
| <b>Department 434 - Street &amp; Traffic Lighting</b> |                   |                          |                         |                 |                            |                           |                           |                           |
| 2014.02 Street Lights - Electric                      | \$ 444,000        | \$ 284,246               | 436,000                 | \$ 8,000        | \$ 379,005                 | \$ 379,005                | \$ 400,229                | \$ 422,642                |
| 2015.02 Traffic Signals - Electric                    | 20,400            | 13,167                   | 20,367                  | 33              | 32,617                     | 32,617                    | 34,444                    | 36,373                    |
| 2312.02 Lights/Signals: Maintenance                   | 120,000           | 103,924                  | 125,000                 | (5,000)         | 130,000                    | 137,280                   | 144,968                   | 153,086                   |
| 3000.02 Communications                                | 1,000             | 298                      | 1,000                   | -               | 1,000                      | 1,056                     | 1,115                     | 1,177                     |
| <b>Street &amp; Traffic Lighting Total</b>            | <b>\$ 585,400</b> | <b>\$ 401,635</b>        | <b>\$ 582,367</b>       | <b>\$ 3,033</b> | <b>\$ 542,622</b>          | <b>\$ 549,958</b>         | <b>\$ 580,756</b>         | <b>\$ 613,278</b>         |



**TOWNSHIP OF HAVERFORD - ADMINISTRATION DEPARTMENT (AUXILIARY)  
2023 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

|  | 2022              |                          |                         |           | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|--|-------------------|--------------------------|-------------------------|-----------|----------------------------|---------------------------|---------------------------|---------------------------|
|  | Adopted<br>Budget | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance  |                            |                           |                           |                           |
| <b>FUND 1 - GENERAL FUND EXPENDITURES</b>        |                   |                          |                         |           |                            |                           |                           |                           |
| <b>Department 440 - Auxiliary Functions</b>      |                   |                          |                         |           |                            |                           |                           |                           |
| 2000.02 Miscellaneous Expenses                   | \$ 94,149         | \$ 80,806                | \$ 80,806               | \$ 13,343 | \$ 82,841                  | \$ 87,480                 | \$ 92,379                 | \$ 97,552                 |
| 2233.02 Life Insurance - Civilian Retired        | 16,000            | 12,462                   | 16,320                  | (320)     | 17,550                     | 17,550                    | 17,550                    | 17,550                    |
| 2239.02 Health Benefits - Retired/Other Civilian | 120,781           | 80,674                   | 131,178                 | (10,397)  | 84,728                     | 90,066                    | 95,740                    | 101,772                   |
| 2246.02 Rx/Dental/Vision - Retired/Othr Civilian | 47,649            | 27,261                   | 40,892                  | 6,757     | 44,435                     | 47,768                    | 51,351                    | 55,202                    |
| 9007.02 Library Subsidy                          | 1,261,290         | 859,997                  | 1,261,290               | -         | 1,299,872                  | 1,338,868                 | 1,379,034                 | 1,420,405                 |
| 9008.02 Life Insurance-Library                   | 1,600             | 802                      | 1,100                   | 500       | 1,200                      | 1,200                     | 1,200                     | 1,200                     |
| 9009.02 Health Benefits-Library                  | 84,039            | 42,778                   | 72,026                  | 12,013    | 73,117                     | 77,723                    | 82,620                    | 87,825                    |
| 9010.02 Rx/Dental/Vision/LTD-Library             | 29,538            | 20,781                   | 31,172                  | (1,634)   | 36,852                     | 39,616                    | 42,587                    | 45,781                    |
| 9011.02 Pension Fund-Library                     | 33,946            | -                        | 33,946                  | -         | 33,946                     | 33,946                    | 33,946                    | 33,946                    |
| 9013.02 Shade Tree Commission                    | 15,000            | 4,749                    | 15,000                  | -         | 19,500                     | 20,592                    | 21,745                    | 22,963                    |
| 9014.02 Human Relations Commission               | 1,700             | 796                      | 1,700                   | -         | 1,700                      | 1,795                     | 1,896                     | 2,002                     |
| 9024.02 Patriotic & Civic Celebration            | 600               | -                        | 600                     | -         | 600                        | 634                       | 670                       | 708                       |
| 9025.02 Historical Commission                    | -                 | -                        | -                       | -         | 1,890                      | 1,996                     | 2,108                     | 2,226                     |
| 9026.02 Nitre Hall Maintenance                   | 3,200             | 1,680                    | 2,900                   | 300       | 9,637                      | 10,177                    | 10,747                    | 11,349                    |
| 9027.02 Federal School Maintenance               | 3,150             | 1,743                    | 3,150                   | -         | 4,740                      | 5,005                     | 5,285                     | 5,581                     |
| 9028.02 Grange Maintenance                       | 21,000            | 22,136                   | 32,000                  | (11,000)  | 28,840                     | 30,455                    | 32,160                    | 33,961                    |
| 9029.02 Environmental Advisory                   | -                 | -                        | -                       | -         | 15,000                     | 15,840                    | 16,727                    | 17,664                    |
| 9031.02 Emergency Management                     | 15,000            | 29,432                   | 33,000                  | (18,000)  | 15,000                     | 15,840                    | 16,727                    | 17,664                    |
| 9050.02 Banking Costs                            | 20,000            | 1,266                    | 1,700                   | 18,300    | 10,000                     | 10,560                    | 11,151                    | 11,775                    |
| 9082.02 Havertown Day Expenses                   | 26,000            | 1,975                    | 5,000                   | 21,000    | 28,000                     | 29,568                    | 31,224                    | 32,973                    |
| 9902.02 Transfer to Other Funds                  | -                 | -                        | -                       | -         | 100,000                    | 100,000                   | 100,000                   | 100,000                   |
| <b>Auxiliary Total</b>                           | \$ 1,794,642      | \$ 1,189,338             | \$ 1,763,780            | \$ 30,862 | \$ 1,909,448               | \$ 1,976,679              | \$ 2,046,847              | \$ 2,120,099              |

**TOWNSHIP OF HAVERFORD - PARKS AND RECREATION DEPARTMENT (RECREATION PROGRAMS)  
2022 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

|  | 2021                |                          |                         |                    | 2022<br>Proposed<br>Budget | 2023<br>Assumed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget |
|--|---------------------|--------------------------|-------------------------|--------------------|----------------------------|---------------------------|---------------------------|---------------------------|
|  | Adopted<br>Budget   | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance           |                            |                           |                           |                           |
| <b>FUND 1 - GENERAL FUND EXPENDITURES</b>      |                     |                          |                         |                    |                            |                           |                           |                           |
| <b>Department 450 - Parks &amp; Recreation</b> |                     |                          |                         |                    |                            |                           |                           |                           |
| 1201.02 Wages - Full Time                      | \$ 579,918          | \$ 378,198               | \$ 486,144              | \$ 93,774          | \$ 614,246                 | \$ 637,354                | \$ 661,342                | \$ 686,246                |
| 1204.02 Wages - Part Time                      | 450,000             | 413,548                  | 528,000                 | (78,000)           | 530,000                    | 530,000                   | 530,000                   | 530,000                   |
| 1209.02 Wages - Perfect Attendance             | 6,750               | 6,750                    | 6,750                   | -                  | 6,000                      | 6,000                     | 6,000                     | 6,000                     |
| 1500.02 Life Insurance                         | 1,300               | 847                      | 1,271                   | 29                 | 1,300                      | 1,300                     | 1,300                     | 1,300                     |
| 1505.02 Health Benefits                        | 147,073             | 88,244                   | 140,000                 | 7,073              | 151,742                    | 161,302                   | 171,464                   | 182,266                   |
| 1510.02 Rx/Dental/Vision/LTD                   | 47,469              | 17,955                   | 27,000                  | 20,469             | 30,931                     | 33,251                    | 35,745                    | 38,426                    |
| 1515.02 Pension Fund                           | 44,769              | 15,873                   | 44,769                  | -                  | 43,751                     | 47,032                    | 50,559                    | 54,351                    |
| 1520.02 Workers Compensation                   | 76,009              | 55,825                   | 73,838                  | 2,171              | 73,629                     | 79,151                    | 85,087                    | 91,469                    |
| 1900.02 Social Security                        | 64,226              | 48,692                   | 63,295                  | 931                | 71,301                     | 72,748                    | 74,235                    | 75,779                    |
| 1901.02 Medicare                               | 15,032              | 11,388                   | 14,803                  | 229                | 16,679                     | 17,014                    | 17,361                    | 17,723                    |
| 2000.02 Miscellaneous Expenses                 | 5,000               | 1,865                    | 2,800                   | 2,200              | 5,000                      | 5,280                     | 5,576                     | 5,888                     |
| 2002.02 Office Supplies                        | 7,200               | 4,934                    | 7,400                   | (200)              | 7,200                      | 7,603                     | 8,029                     | 8,479                     |
| 2005.02 Computer Expense                       | 4,000               | 1,263                    | 1,895                   | 2,105              | 4,000                      | 4,224                     | 4,461                     | 4,711                     |
| 2013.02 Utilities - CREC                       | 61,000              | 36,851                   | 58,000                  | 3,000              | 77,034                     | 81,348                    | 85,903                    | 90,714                    |
| 2101.02 Postage Expense                        | 11,170              | 6,957                    | 10,436                  | 734                | 11,120                     | 11,743                    | 12,401                    | 13,095                    |
| 2270.02 Program Insurance                      | 5,665               | -                        | 5,655                   | 10                 | 5,863                      | 6,068                     | 6,280                     | 6,500                     |
| 2600.02 Assoc Dues & Memberships               | 150                 | 225                      | 225                     | (75)               | 900                        | 950                       | 1,003                     | 1,059                     |
| 2601.02 Publications & Subscriptions           | 300                 | -                        | 300                     | -                  | 300                        | 317                       | 335                       | 354                       |
| 2602.02 Training                               | 8,500               | 4,306                    | 7,000                   | 1,500              | 8,500                      | 8,976                     | 9,479                     | 10,010                    |
| 3000.02 Communications                         | 15,200              | 10,652                   | 15,978                  | (778)              | 16,300                     | 17,213                    | 18,177                    | 19,195                    |
| 4000.02 Copier Lease/Maintenance               | 6,810               | 3,659                    | 5,489                   | 1,321              | 6,176                      | 6,522                     | 6,887                     | 7,273                     |
| 4117.02 Vehicle Insurance                      | 9,397               | 4,004                    | 9,374                   | 23                 | 9,665                      | 10,003                    | 10,353                    | 10,715                    |
| 5100.02 Vehicle Fuel Expense                   | 3,515               | 2,474                    | 3,600                   | (85)               | 4,761                      | 5,028                     | 5,310                     | 5,607                     |
| 5107.02 Vehicle Maintenance                    | 2,000               | -                        | 1,000                   | 1,000              | 2,200                      | 2,323                     | 2,453                     | 2,590                     |
| 5300.02 Capital Reserve                        | 5,000               | 3,440                    | 5,000                   | -                  | 5,000                      | 5,280                     | 5,576                     | 5,888                     |
| 6050.02 Major Equipment                        | 68,000              | 23,953                   | 68,000                  | -                  | 40,000                     | -                         | -                         | -                         |
| 9210.02 Summer Playground Program              | 27,000              | 24,336                   | 28,000                  | (1,000)            | 27,000                     | 28,512                    | 30,109                    | 31,795                    |
| 9211.02 Concession Stand Expense               | 1,500               | 698                      | 1,000                   | 500                | 1,500                      | 1,584                     | 1,673                     | 1,767                     |
| 9219.02 Credit Card Processing                 | 70,000              | 59,365                   | 70,000                  | -                  | 75,000                     | 79,200                    | 83,635                    | 88,319                    |
| 9220.02 Program Expenditures                   | 370,000             | 352,587                  | 450,000                 | (80,000)           | 450,000                    | 475,200                   | 501,811                   | 529,912                   |
| 9232.02 Operating Expenses - CREC              | 85,000              | 46,967                   | 95,000                  | (10,000)           | 85,000                     | 89,760                    | 94,787                    | 100,095                   |
| <b>Parks &amp; Recreation Total</b>            | <b>\$ 2,198,953</b> | <b>\$ 1,625,856</b>      | <b>\$ 2,232,022</b>     | <b>\$ (33,069)</b> | <b>\$ 2,382,098</b>        | <b>\$ 2,432,286</b>       | <b>\$ 2,527,331</b>       | <b>\$ 2,627,526</b>       |

**TOWNSHIP OF HAVERFORD - SKATING DEPARTMENT**  
**2023 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

|   | 2022              |                          |                         |                    | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|---|-------------------|--------------------------|-------------------------|--------------------|----------------------------|---------------------------|---------------------------|---------------------------|
|   | Adopted<br>Budget | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance           |                            |                           |                           |                           |
| <b>FUND 1 - GENERAL FUND EXPENDITURES</b> |                   |                          |                         |                    |                            |                           |                           |                           |
| <b>Department 451 - Ice Skating Rink</b>  |                   |                          |                         |                    |                            |                           |                           |                           |
| 1201.02 Wages - Full Time                 | \$ 231,668        | \$ 154,343               | \$ 237,143              | \$ (5,475)         | \$ 249,180                 | \$ 257,901                | \$ 266,927                | \$ 276,270                |
| 1204.02 Wages - Part Time                 | 93,280            | 50,400                   | 83,700                  | 9,580              | 110,440                    | 110,440                   | 110,440                   | 110,440                   |
| 1209.02 Wages - Perfect Attendance        | 2,250             | 2,250                    | 2,250                   | -                  | 2,560                      | 2,560                     | 2,560                     | 2,560                     |
| 1210.02 Wages - Overtime                  | 1,000             | 3,293                    | 5,000                   | (4,000)            | 2,000                      | 2,070                     | 2,142                     | 2,217                     |
| 1500.02 Life Insurance                    | 500               | 424                      | 636                     | (136)              | 675                        | 675                       | 675                       | 675                       |
| 1505.02 Health Benefits                   | 44,597            | 35,892                   | 60,292                  | (15,695)           | 60,996                     | 64,839                    | 68,924                    | 73,266                    |
| 1510.02 Rx/Dental/Vision/LTD              | 28,748            | 15,665                   | 26,000                  | 2,748              | 28,324                     | 30,448                    | 32,732                    | 35,187                    |
| 1515.02 Pension Fund                      | 30,752            | 15,873                   | 30,752                  | -                  | 34,126                     | 36,685                    | 39,436                    | 42,394                    |
| 1520.02 Workers Compensation              | 29,234            | 21,471                   | 28,399                  | 835                | 32,325                     | 34,749                    | 37,355                    | 40,157                    |
| 1900.02 Social Security                   | 20,348            | 12,744                   | 20,342                  | 6                  | 22,579                     | 23,124                    | 23,688                    | 24,272                    |
| 1901.02 Medicare                          | 4,759             | 2,981                    | 4,757                   | 2                  | 5,281                      | 5,408                     | 5,540                     | 5,677                     |
| 2000.02 Miscellaneous Expenses            | 1,500             | 3,957                    | 5,936                   | (4,436)            | 3,500                      | 3,696                     | 3,903                     | 4,122                     |
| 2002.02 Office Supplies                   | 750               | 323                      | 485                     | 265                | 750                        | 792                       | 836                       | 883                       |
| 2013.02 Utilities                         | 132,000           | 94,745                   | 142,118                 | (10,118)           | 206,119                    | 217,662                   | 229,851                   | 242,723                   |
| 2101.02 Postage Expense                   | 610               | 515                      | 773                     | (163)              | 620                        | 655                       | 692                       | 731                       |
| 2103.02 Police Security Expense           | 2,000             | -                        | -                       | 2,000              |                            |                           |                           |                           |
| 2106.02 Advertising                       | 2,000             | 789                      | 1,184                   | 816                | 2,000                      | 2,112                     | 2,230                     | 2,355                     |
| 2107.02 Promotion Activities              | 3,000             | 80                       | 120                     | 2,880              | 3,000                      | 3,168                     | 3,345                     | 3,532                     |
| 2600.02 Assoc Dues & Memberships          | 75                | 1,201                    | 1,802                   | (1,727)            | 750                        | 792                       | 836                       | 883                       |
| 2601.02 Publications & Subscriptions      | 500               | -                        | 300                     | 200                | 500                        | 528                       | 558                       | 589                       |
| 2602.02 Training                          | -                 | -                        | -                       | -                  | 3,000                      | 3,168                     | 3,345                     | 3,532                     |
| 2904.02 Engineering Fees                  | 500               | 390                      | 585                     | (85)               | 500                        | 528                       | 558                       | 589                       |
| 3000.02 Communications                    | 6,400             | 3,985                    | 5,978                   | 422                | 6,900                      | 7,286                     | 7,694                     | 8,125                     |
| 4000.02 Copier Lease/Maintenance          | 1,800             | 1,143                    | 2,000                   | (200)              | 1,694                      | 1,789                     | 1,889                     | 1,995                     |
| 4300.02 Maintenance & Repairs             | 78,500            | 69,537                   | 80,000                  | (1,500)            | 90,000                     | 75,000                    | 79,200                    | 83,635                    |
| 5110.02 Zamboni Gas, Maintenance & Insur  | 6,574             | 6,750                    | 11,000                  | (4,426)            | 9,417                      | 6,944                     | 7,333                     | 7,744                     |
| 5115.02 Purchase of Rental Skates         | 4,000             | 2,500                    | 3,750                   | 250                | 5,000                      | 5,280                     | 5,576                     | 5,888                     |
| 5116.02 Instructor Expense                | 50,000            | 16,848                   | 25,272                  | 24,728             | 60,000                     | 63,360                    | 66,908                    | 70,655                    |
| 5117.02 Rink Equipment                    | 25,000            | 33,466                   | 40,000                  | (15,000)           | 35,000                     | 36,960                    | 39,030                    | 41,216                    |
| 5119.02 Spring & Summer InHouse Hockey    | -                 | 14,846                   | 22,000                  | (22,000)           | 20,000                     | 21,120                    | 22,303                    | 23,552                    |
| 5214.02 Vending Machines                  | 2,500             | 2,101                    | 3,100                   | (600)              | 2,500                      | 2,640                     | 2,788                     | 2,944                     |
| 5228.02 Gate Sharing Expense              | 4,500             | 420                      | 3,000                   | 1,500              | 4,500                      | 4,752                     | 5,018                     | 5,299                     |
| 9219.02 Credit Card Processing            | 4,500             | 8,262                    | 12,393                  | (7,893)            | 9,000                      | 9,504                     | 10,036                    | 10,598                    |
| <b>Ice Skating Rink Total</b>             | <b>\$ 813,845</b> | <b>\$ 577,194</b>        | <b>\$ 861,067</b>       | <b>\$ (47,222)</b> | <b>\$ 1,013,236</b>        | <b>\$ 1,036,635</b>       | <b>\$ 1,084,348</b>       | <b>\$ 1,134,705</b>       |

**TOWNSHIP OF HAVERFORD - PARKS AND RECREATION DEPARTMENT (PARKS MAINTENANCE)  
2023 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

|   | 2022                |                          |                         |                    | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|---|---------------------|--------------------------|-------------------------|--------------------|----------------------------|---------------------------|---------------------------|---------------------------|
|   | Adopted<br>Budget   | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance           |                            |                           |                           |                           |
| <b>FUND 1 - GENERAL FUND EXPENDITURES</b> |                     |                          |                         |                    |                            |                           |                           |                           |
| <b>Department 454 - Parks Maintenance</b> |                     |                          |                         |                    |                            |                           |                           |                           |
| 1201.02 Wages - Full Time                 | \$ 459,274          | \$ 310,480               | \$ 418,426              | \$ 40,848          | \$ 577,986                 | \$ 592,436                | \$ 607,247                | \$ 622,428                |
| 1204.02 Wages - Part Time                 | 203,000             | 110,340                  | 165,000                 | 38,000             | 220,000                    | 223,850                   | 227,767                   | 231,753                   |
| 1209.02 Wages - Perfect Attendance        | 750                 | 1,500                    | 1,500                   | (750)              | 1,500                      | 1,500                     | 1,500                     | 1,500                     |
| 1210.02 Wages - Overtime                  | 1,500               | 1,408                    | 2,000                   | (500)              | 2,000                      | 2,070                     | 2,142                     | 2,217                     |
| 1500.02 Life Insurance                    | 900                 | 494                      | 741                     | 159                | 1,100                      | 1,100                     | 1,100                     | 1,100                     |
| 1505.02 Health Benefits                   | 114,275             | 70,687                   | 118,527                 | (4,252)            | 161,733                    | 171,922                   | 182,753                   | 194,266                   |
| 1510.02 Rx/Dental/Vision/LTD              | 18,653              | 14,511                   | 21,767                  | (3,114)            | 23,328                     | 25,078                    | 26,959                    | 28,981                    |
| 1515.02 Pension Fund                      | 131,856             | 79,365                   | 131,856                 | -                  | 147,506                    | 158,569                   | 170,462                   | 183,247                   |
| 1520.02 Workers Compensation              | 30,905              | 22,698                   | 30,022                  | 883                | 34,121                     | 36,680                    | 39,431                    | 42,388                    |
| 1900.02 Social Security                   | 41,200              | 26,189                   | 36,389                  | 4,811              | 49,692                     | 50,831                    | 51,997                    | 53,190                    |
| 1901.02 Medicare                          | 9,636               | 6,124                    | 8,510                   | 1,126              | 11,622                     | 11,888                    | 12,161                    | 12,440                    |
| 2000.02 Miscellaneous Expense             | 3,800               | 1,658                    | 2,487                   | 1,313              | 3,800                      | 4,013                     | 4,238                     | 4,475                     |
| 2005.02 Computer Expense                  | 3,500               | 3,089                    | 4,634                   | (1,134)            | 3,500                      | 3,696                     | 3,903                     | 4,122                     |
| 2013.02 Utilities for Parks               | 53,000              | 47,862                   | 74,000                  | (21,000)           | 80,359                     | 84,859                    | 89,611                    | 94,629                    |
| 2602.02 Training                          | 1,800               | -                        | 1,500                   | 300                | 1,800                      | 1,901                     | 2,007                     | 2,119                     |
| 2803.02 Uniforms Regular                  | 1,500               | 490                      | 735                     | 765                | 1,500                      | 1,584                     | 1,673                     | 1,767                     |
| 3000.02 Communications                    | 3,900               | 2,280                    | 3,420                   | 480                | 3,800                      | 4,013                     | 4,238                     | 4,475                     |
| 4117.02 Vehicle Insurance                 | 16,445              | 7,007                    | 19,104                  | (2,659)            | 16,914                     | 17,506                    | 18,119                    | 18,753                    |
| 4300.02 Maintenance & Repair - Eqpt       | 13,000              | 6,748                    | 10,122                  | 2,878              | 13,000                     | 13,728                    | 14,497                    | 15,309                    |
| 4301.02 Maintenance & Repair - Facilities | 105,000             | 122,808                  | 160,000                 | (55,000)           | 146,500                    | 154,704                   | 163,367                   | 172,516                   |
| 5100.02 Vehicle Fuel Expense              | 36,091              | 23,603                   | 38,000                  | (1,909)            | 52,661                     | 55,610                    | 58,724                    | 62,013                    |
| 5107.02 Vehicle Maintenance               | 16,000              | 8,750                    | 13,125                  | 2,875              | 17,600                     | 18,586                    | 19,627                    | 20,726                    |
| 6000.02 Minor Equipment                   | 3,000               | 4,582                    | 6,000                   | (3,000)            | 3,000                      | 3,168                     | 3,345                     | 3,532                     |
| 6050.02 Major Equipment                   | 60,000              | 76,375                   | 76,375                  | (16,375)           | 155,000                    | 25,000                    | 87,000                    | -                         |
| 9227.02 Open Space                        | 6,000               | 11,261                   | 16,892                  | (10,892)           | 15,000                     | 15,840                    | 16,727                    | 17,664                    |
| <b>Parks Maintenance Total</b>            | <b>\$ 1,334,985</b> | <b>\$ 960,309</b>        | <b>\$ 1,361,132</b>     | <b>\$ (26,147)</b> | <b>\$ 1,745,022</b>        | <b>\$ 1,680,132</b>       | <b>\$ 1,810,595</b>       | <b>\$ 1,795,610</b>       |

**TOWNSHIP OF HAVERFORD - DEBT SERVICE**  
**2023 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

|  | 2022                |                          |                         |                   | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|--|---------------------|--------------------------|-------------------------|-------------------|----------------------------|---------------------------|---------------------------|---------------------------|
|  | Adopted<br>Budget   | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance          |                            |                           |                           |                           |
| <b>FUND 1 - GENERAL FUND EXPENDITURES</b>        |                     |                          |                         |                   |                            |                           |                           |                           |
| <b>Department 471 - Debt Service - Principal</b> |                     |                          |                         |                   |                            |                           |                           |                           |
| 8302.02 Principal on Debt                        | \$ 2,822,000        | \$ 1,830,000             | \$ 2,080,000            | \$ 742,000        | \$ 3,095,000               | \$ 3,350,000              | \$ 3,510,000              | \$ 3,695,000              |
| <b>Principal Debt Service Total</b>              | <b>\$ 2,822,000</b> | <b>\$ 1,830,000</b>      | <b>\$ 2,080,000</b>     | <b>\$ 742,000</b> | <b>\$ 3,095,000</b>        | <b>\$ 3,350,000</b>       | <b>\$ 3,510,000</b>       | <b>\$ 3,695,000</b>       |
| <b>Department 472 - Debt Service - Interest</b>  |                     |                          |                         |                   |                            |                           |                           |                           |
| 8301.02 Interest on Debt                         | \$ 2,153,338        | \$ 815,544               | \$ 1,585,338            | \$ 568,000        | \$ 1,838,213               | \$ 2,205,063              | \$ 2,023,063              | \$ 1,854,088              |
| <b>Interest Debt Service Total</b>               | <b>\$ 2,153,338</b> | <b>\$ 815,544</b>        | <b>\$ 1,585,338</b>     | <b>\$ 568,000</b> | <b>\$ 1,838,213</b>        | <b>\$ 2,205,063</b>       | <b>\$ 2,023,063</b>       | <b>\$ 1,854,088</b>       |



**TOWNSHIP OF HAVERFORD**  
**2023 PROPOSED PRELIMINARY BUDGET - ARPA FUND REVENUES**

|  | 2022              |                          |                         |            | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|--|-------------------|--------------------------|-------------------------|------------|----------------------------|---------------------------|---------------------------|---------------------------|
|  | Adopted<br>Budget | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance   |                            |                           |                           |                           |
| <b>FUND 3 - AMERICAN RESCUE PLAN FUND REVENUES</b> |                   |                          |                         |            |                            |                           |                           |                           |
| <b>ARPA Fund Revenues</b>                          | \$ 19,134,743     | \$ 9,997,361             | \$ 19,593,889           | \$ 459,146 | \$ 17,610,534              | \$ 13,929,944             | \$ 6,718,344              | \$ 2,530,544              |
| <b>Proposed Total ARPA Fund Revenues</b>           | \$ 19,134,743     | \$ 9,997,361             | \$ 19,593,889           | \$ 459,146 | \$ 17,610,534              | \$ 13,929,944             | \$ 6,718,344              | \$ 2,530,544              |

**TOWNSHIP OF HAVERFORD**  
**2023 PROPOSED PRELIMINARY BUDGET - ARPA FUND REVENUES**

|  | 2022                 |                          |                         |                   | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|--|----------------------|--------------------------|-------------------------|-------------------|----------------------------|---------------------------|---------------------------|---------------------------|
|  | Adopted<br>Budget    | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance          |                            |                           |                           |                           |
| <b>FUND 3 - AMERICAN RESCUE PLAN FUND REVENUES</b> |                      |                          |                         |                   |                            |                           |                           |                           |
| <b>Department 300 - Revenues</b>                   |                      |                          |                         |                   |                            |                           |                           |                           |
| 3401.01 Interest Income                            | \$ 1,500             | \$ 77,216                | \$ 150,000              | \$ 148,500        | \$ 150,000                 | \$ 100,000                | \$ 75,000                 | \$ 50,000                 |
| 3549.01 Grant Revenues                             | 9,920,145            | 9,920,145                | 9,920,145               | -                 | -                          | 800,000                   | 500,000                   | -                         |
| 3900.01 Fund Balance Forward                       | 9,213,098            | -                        | 9,523,744               | 310,646           | 17,460,534                 | 13,029,944                | 6,143,344                 | 2,480,544                 |
| <b>ARPA Fund Revenue Totals</b>                    | <b>19,134,743</b>    | <b>9,997,361</b>         | <b>19,593,889</b>       | <b>459,146</b>    | <b>17,610,534</b>          | <b>13,929,944</b>         | <b>6,718,344</b>          | <b>2,530,544</b>          |
| <b>Proposed Total ARPA Fund Revenues</b>           | <b>\$ 19,134,743</b> | <b>\$ 9,997,361</b>      | <b>\$ 19,593,889</b>    | <b>\$ 459,146</b> | <b>\$ 17,610,534</b>       | <b>\$ 13,929,944</b>      | <b>\$ 6,718,344</b>       | <b>\$ 2,530,544</b>       |

**TOWNSHIP OF HAVERFORD**  
**2023 PROPOSED PRELIMINARY BUDGET - ARPA FUND EXPENDITURES**

|  | 2022              |                          |                         |               | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|--|-------------------|--------------------------|-------------------------|---------------|----------------------------|---------------------------|---------------------------|---------------------------|
|  | Adopted<br>Budget | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance      |                            |                           |                           |                           |
| <b>FUND 3 - AMERICAN RESCUE PLAN FUND EXPENSES</b> |                   |                          |                         |               |                            |                           |                           |                           |
| <b>Dept. 440 - ARPA Expenditures</b>               | \$ 19,134,743     | \$ 902,020               | \$ 2,133,355            | \$ 17,001,388 | \$ 17,610,534              | \$ 13,929,944             | \$ 6,718,344              | \$ 1,086,600              |
| <b>Proposed Total ARPA Fund Expenditures</b>       | \$ 19,134,743     | \$ 902,020               | \$ 2,133,355            | \$ 17,001,388 | \$ 17,610,534              | \$ 13,929,944             | \$ 6,718,344              | \$ 1,086,600              |
| <b>Net Fund Performance</b>                        | \$ -              |                          | \$ 17,460,534           |               | \$ -                       | \$ -                      | \$ -                      | \$ 1,443,944              |

**TOWNSHIP OF HAVERFORD**  
**2023 PROPOSED PRELIMINARY BUDGET - ARPA FUND EXPENDITURES**

| Account #  | 2022                 |                          |                         |                      | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|--|----------------------|--------------------------|-------------------------|----------------------|----------------------------|---------------------------|---------------------------|---------------------------|
|  | Adopted<br>Budget    | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance             |                            |                           |                           |                           |
| <b>FUND 3 - AMERICAN RESCUE PLAN FUND EXPENDITURES</b> |                      |                          |                         |                      |                            |                           |                           |                           |
| <b>Department 440 - ARPA Plan Expenditures</b>         |                      |                          |                         |                      |                            |                           |                           |                           |
| 9074.02 ARPA - Economic Impacts                        | \$ 795,000           | \$ 106,262               | \$ 211,262              | 583,738              | \$ 528,660                 | \$ 300,000                | \$ -                      | \$ -                      |
| 9075.02 ARPA - Revenue Replacement                     | -                    | -                        | -                       | -                    | 975,000                    | 3,750,000                 | 1,200,000                 | -                         |
| 9076.02 ARPA - Infrastructure                          | 2,055,000            | 465,095                  | 1,096,395               | 958,605              | 1,200,000                  | 2,165,000                 | 865,000                   | -                         |
| 9078.02 ARPA - Disproport'ly Impacted                  | 710,000              | 29,894                   | 42,394                  | 667,606              | 648,500                    | 6,000                     | 6,000                     | 6,000                     |
| 9080.02 ARPA - Administrative                          | 25,000               | -                        | -                       | 25,000               | -                          | -                         | -                         | -                         |
| 9081.02 ARPA - Health Response                         | 1,685,000            | 107,813                  | 590,348                 | 1,094,652            | 1,228,430                  | 1,565,600                 | 2,166,800                 | 1,080,600                 |
| 9902.02 Transfer to Other Funds                        | -                    | 192,956                  | 192,956                 | (192,956)            | -                          | -                         | -                         | -                         |
| 9903.03 Fund Balance Carryforward                      | 13,864,743           | -                        | -                       | 13,864,743           | 13,029,944                 | 6,143,344                 | 2,480,544                 | -                         |
| <b>ARPA Fund Total</b>                                 | <b>\$ 19,134,743</b> | <b>\$ 902,020</b>        | <b>\$ 2,133,355</b>     | <b>\$ 17,001,388</b> | <b>\$ 17,610,534</b>       | <b>\$ 13,929,944</b>      | <b>\$ 6,718,344</b>       | <b>\$ 1,086,600</b>       |

**TOWNSHIP OF HAVERFORD - PROPOSED ARPA PROJECTS  
FISCAL YEARS 2023 - 2026**

| Requested Area | Planned Project   | ARPA Category            | 2023 Proposed Projects | 2024 Proposed Projects | 2025 Proposed Projects | 2026 Proposed Projects |
|----------------|---|--------------------------|------------------------|------------------------|------------------------|------------------------|
| COMMUNITY      | SENIOR INITIATIVE GRANTS - ROUND 1 (REMAINING PAYMENTS) | ECON RECOVERY - DISPRO   | \$ 25,000              | \$ -                   | \$ -                   | \$ -                   |
| COMMUNITY      | SENIOR ECONOMIC RECOVERY PAYMENTS                       | ECON RECOVERY - DISPRO   | \$ 302,500             | \$ -                   | \$ -                   | \$ -                   |
| COMMUNITY      | MENTAL HEALTH PROGRAMMING                               | HEALTH RESPONSE - DISPRO | \$ 50,000              | \$ -                   | \$ -                   | \$ -                   |
| COMMUNITY      | WMBE START-UP GRANTS                                    | ECON RECOVERY - DISPRO   | \$ 100,000             | \$ -                   | \$ -                   | \$ -                   |
| COMMUNITY      | SENIOR INITIATIVES                                      | HEALTH RESPONSE - DISPRO | \$ 6,000               | \$ 6,000               | \$ 6,000               | \$ 6,000               |
| COMMUNITY      | SENIOR INITIATIVE GRANTS - ROUND 2                      | ECON RECOVERY - DISPRO   | \$ 50,000              | \$ -                   | \$ -                   | \$ -                   |
| COMMUNITY      | DISCOVER HAVERFORD - 2ND YR COMMITMENTS                 | ECON RECOVERY            | \$ 53,660              | \$ -                   | \$ -                   | \$ -                   |
| TWP-WIDE       | TRASIR CODE FORCEMENT/PW/CONSTITUENT SYSTEM             | REVENUE REPLACEMENT      | \$ 125,000             | \$ -                   | \$ -                   | \$ -                   |
| TWP-WIDE       | CONTINUED STREETScape PROJECTS                          | ECON RECOVERY            | \$ -                   | \$ 300,000             | \$ -                   | \$ -                   |
| TWP-WIDE       | DARBY RD STREETScape - PHASE 3                          | ECON RECOVERY            | \$ 425,000             | \$ -                   | \$ -                   | \$ -                   |
| TWP-WIDE       | ROAD PAVING PROGRAM                                     | REVENUE REPLACEMENT      | \$ -                   | \$ 1,000,000           | \$ 1,000,000           | \$ -                   |
| TWP-WIDE       | BUS ROUTE BEAUTIFICATION                                | ECON RECOVERY            | \$ 50,000              | \$ -                   | \$ -                   | \$ -                   |
| TWP-WIDE       | NEIGHBORHOOD TRAFFIC/PEDESTRIAN SAFETY                  | HEALTH                   | \$ 50,000              | \$ 50,000              | \$ 50,000              | \$ 50,000              |
| TWP-WIDE       | SIDEWALK FROM FARWOOD TO BRIDGE                         | HEALTH - DISPRO          | \$ 115,000             | \$ -                   | \$ -                   | \$ -                   |
| STORMWATER     | MS4 PROGRAM - VARIOUS LOCATIONS                         | INFRASTRUCTURE           | \$ 500,000             | \$ 1,500,000           | \$ 500,000             | \$ -                   |
| STORMWATER     | REMOVAL OF INVASIVES/PLANTING OF NATIVE SPECIES         | INFRASTRUCTURE           | \$ 50,000              | \$ 50,000              | \$ 50,000              | \$ -                   |
| STORMWATER     | WYNNEFIELD DRIVE FLOOD MITIGATION                       | INFRASTRUCTURE           | \$ 150,000             | \$ 150,000             | \$ -                   | \$ -                   |
| STORMWATER     | VARIOUS LININGS/REHAB/REPAIR OF CULVERTS                | INFRASTRUCTURE           | \$ -                   | \$ 200,000             | \$ 200,000             | \$ -                   |
| STORMWATER     | RAYMOND DR BASIN TO BIORETENTION                        | INFRASTRUCTURE           | \$ 250,000             | \$ 15,000              | \$ -                   | \$ -                   |
| SANITARY       | VARIOUS SANITARY SEWER LININGS/CONSTRUCTION             | INFRASTRUCTURE           | \$ 250,000             | \$ 250,000             | \$ 115,000             | \$ -                   |
| POLICE         | REPORT WRITING SYSTEM                                   | REVENUE REPLACEMENT      | \$ 200,000             | \$ -                   | \$ -                   | \$ -                   |
| PARKS & REC    | REPLACEMENT OF PLAYGROUND EQUIPMENT                     | HEALTH RESPONSE          | \$ 240,000             | \$ 160,000             | \$ 160,000             | \$ 160,000             |
| PARKS & REC    | GRANGE, HILLTOP & MCDONALD - BACKSTOPS                  | HEALTH RESPONSE          | \$ 120,000             | \$ 80,000              | \$ 80,000              | \$ -                   |
| PARKS & REC    | GRANGE, HILLTOP, PRESTON & VETERANS - BBALL COURTS      | HEALTH RESPONSE          | \$ 190,000             | \$ -                   | \$ -                   | \$ -                   |
| PARKS & REC    | GRASSLYN, POLO, GEST - BBALL COURTS                     | HEALTH RESPONSE          | \$ -                   | \$ 75,000              | \$ -                   | \$ -                   |
| PARKS & REC    | REPLACEMENT/INSTALLATION OF FIELD/COURT LIGHTS          | HEALTH RESPONSE          | \$ 50,000              | \$ 170,000             | \$ -                   | \$ -                   |
| PARKS & REC    | VARIOUS PAVING PROJECTS                                 | HEALTH RESPONSE          | \$ 165,000             | \$ 50,000              | \$ -                   | \$ -                   |
| PARKS & REC    | GRANGE - FENCING  | HEALTH RESPONSE          | \$ 70,000              | \$ -                   | \$ -                   | \$ -                   |
| PARKS & REC    | HILLTOP - FENCING                                       | HEALTH RESPONSE          | \$ -                   | \$ 100,000             | \$ -                   | \$ -                   |
| PARKS & REC    | DOG PARK - FENCING                                      | HEALTH RESPONSE          | \$ -                   | \$ -                   | \$ 75,000              | \$ -                   |
| PARKS & REC    | PAVILIONS   | HEALTH RESPONSE          | \$ -                   | \$ 100,000             | \$ 75,000              | \$ -                   |
| PARKS & REC    | CREC FACILITY REPLACEMENTS                              | HEALTH RESPONSE          | \$ -                   | \$ -                   | \$ 125,000             | \$ -                   |
| PARKS & REC    | VARIOUS PARK AMENITIES                                  | HEALTH RESPONSE          | \$ 60,000              | \$ 40,000              | \$ 40,000              | \$ -                   |
| PARKS & REC    | VOLLEYBALL FACILITIES                                   | HEALTH RESPONSE          | \$ -                   | \$ 20,000              | \$ -                   | \$ -                   |
| PARKS & REC    | DARBY CREEK TRAIL EXTENSION FROM BURMONT TO WARRIOR     | HEALTH RESPONSE          | \$ 75,000              | \$ 264,000             | \$ 792,000             | \$ 264,000             |
| PARKS & REC    | BURMONT & GLENDALE RECONFIG/DARBY CREEK TRAIL EXT       | HEALTH RESPONSE          | \$ 75,000              | \$ 156,600             | \$ 469,800             | \$ 156,600             |
| PARKS & REC    | BROOKLINE PARK DEVELOPMENT                              | HEALTH RESPONSE          | \$ 133,430             | \$ 300,000             | \$ 150,000             | \$ 150,000             |

**TOWNSHIP OF HAVERFORD - PROPOSED ARPA PROJECTS  
FISCAL YEARS 2023 - 2026**

| <b>Requested Area</b>               | <b>Planned Project</b>                                | <b>ARPA Category</b> | <b>2023 Proposed Projects</b> | <b>2024 Proposed Projects</b> | <b>2025 Proposed Projects</b> | <b>2026 Proposed Projects</b> |
|-------------------------------------|---|----------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| FACILITIES                          | PW YARD - PAVING                                      | REVENUE REPLACEMENT  | \$ -                          | \$ 250,000                    | \$ -                          | \$ -                          |
| FACILITIES                          | PW YARD - ADMIN BLDG/GARAGES/EV FLEET CHR G CONSTRUCT | REVENUE REPLACEMENT  | \$ 150,000                    | \$ 2,250,000                  | \$ 200,000                    | \$ -                          |
| FACILITIES                          | PW YARD - ADMIN BLDG/GARAGES/EV FLEET CHR G A&E       | REVENUE REPLACEMENT  | \$ 250,000                    | \$ 250,000                    | \$ -                          | \$ -                          |
| HIGHWAY                             | XTREME VAC FOR LEAF COLLECTION                        | REVENUE REPLACEMENT  | \$ 250,000                    | \$ -                          | \$ -                          | \$ -                          |
| SKATIU M                            | REPLACE AIR HANDLING UNIT FOR RINK VENTILATION        | HEALTH RESPONSE      | \$ -                          | \$ -                          | \$ 150,000                    | \$ 300,000                    |
| <b>PROPOSED ARPA PROJECT TOTALS</b> |   |                      | <b>\$ 4,580,590</b>           | <b>\$ 7,786,600</b>           | <b>\$ 4,237,800</b>           | <b>\$ 1,086,600</b>           |

**TOWNSHIP OF HAVERFORD**  
**2023 PROPOSED PRELIMINARY BUDGET - SEWER FUND REVENUES**

|   | 2022              |                          |                         |            | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|---|-------------------|--------------------------|-------------------------|------------|----------------------------|---------------------------|---------------------------|---------------------------|
|   | Adopted<br>Budget | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance   |                            |                           |                           |                           |
| <b>FUND 8 - SEWER FUND REVENUES</b>       |                   |                          |                         |            |                            |                           |                           |                           |
| <b>Sewer Fund Revenues</b>                | \$ 4,738,144      | \$ 4,731,317             | \$ 4,897,712            | \$ 159,568 | \$ 4,697,998               | \$ 4,697,998              | \$ 4,697,998              | \$ 4,697,998              |
| <b>Proposed Total Sewer Fund Revenues</b> | \$ 4,738,144      | \$ 4,731,317             | \$ 4,897,712            | \$ 159,568 | \$ 4,697,998               | \$ 4,697,998              | \$ 4,697,998              | \$ 4,697,998              |

**TOWNSHIP OF HAVERFORD**  
**2023 PROPOSED PRELIMINARY BUDGET - SEWER FUND REVENUES**

|   | 2022                |                          |                         |                   | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|---|---------------------|--------------------------|-------------------------|-------------------|----------------------------|---------------------------|---------------------------|---------------------------|
|   | Adopted<br>Budget   | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance          |                            |                           |                           |                           |
| <b>FUND 8 - SEWER FUND REVENUES</b>       |                     |                          |                         |                   |                            |                           |                           |                           |
| <b>Department 300 - Revenues</b>          |                     |                          |                         |                   |                            |                           |                           |                           |
| 3401.01 Interest Income                   | \$ 14,000           | \$ 34,178                | \$ 70,000               | \$ 56,000         | \$ 90,000                  | \$ 90,000                 | \$ 90,000                 | \$ 90,000                 |
| 3671.01 Radnor & Lower Merion Swr Rents   | 125,000             | -                        | 114,939                 | (10,061)          | 115,000                    | 115,000                   | 115,000                   | 115,000                   |
| 3680.01 Sewer Rent Current Year           | 4,565,898           | 4,622,817                | 4,622,817               | 56,919            | 4,459,631                  | 4,459,631                 | 4,459,631                 | 4,459,631                 |
| 3681.01 Sewer Rent Penalty Current Year   | 12,246              | 3,075                    | 10,000                  | (2,246)           | 12,867                     | 12,867                    | 12,867                    | 12,867                    |
| 3690.01 Satisfaction Filing Fees          | 7,500               | 5,500                    | 10,000                  | 2,500             | 7,500                      | 7,500                     | 7,500                     | 7,500                     |
| 3692.01 Lateral Permits                   | 6,000               | 1,500                    | 1,500                   | (4,500)           | 3,000                      | 3,000                     | 3,000                     | 3,000                     |
| 3702.01 Miscellaneous Items               | 7,500               | 50,791                   | 55,000                  | 47,500            | 10,000                     | 10,000                    | 10,000                    | 10,000                    |
| 3908.01 Transfer from Other Funds         | -                   | 13,456                   | 13,456                  | 13,456            | -                          | -                         | -                         | -                         |
| <b>Sewer Fund Revenue Totals</b>          | <b>4,738,144</b>    | <b>4,731,317</b>         | <b>4,897,712</b>        | <b>159,568</b>    | <b>4,697,998</b>           | <b>4,697,998</b>          | <b>4,697,998</b>          | <b>4,697,998</b>          |
| <b>Proposed Total Sewer Fund Revenues</b> | <b>\$ 4,738,144</b> | <b>\$ 4,731,317</b>      | <b>\$ 4,897,712</b>     | <b>\$ 159,568</b> | <b>\$ 4,697,998</b>        | <b>\$ 4,697,998</b>       | <b>\$ 4,697,998</b>       | <b>\$ 4,697,998</b>       |



**TOWNSHIP OF HAVERFORD**  
**2023 PROPOSED PRELIMINARY BUDGET - SEWER FUND EXPENSES**

|   | 2022              |                          |                         |             | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|---|-------------------|--------------------------|-------------------------|-------------|----------------------------|---------------------------|---------------------------|---------------------------|
|   | Adopted<br>Budget | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance    |                            |                           |                           |                           |
| <b>FUND 8 - SEWER FUND EXPENSES</b>       |                   |                          |                         |             |                            |                           |                           |                           |
| <b>Sewer Operations</b>                   | \$ 4,738,144      | \$ 3,423,283             | \$ 4,810,192            | \$ (72,048) | \$ 4,697,998               | \$ 4,711,060              | \$ 4,932,102              | \$ 5,165,369              |
| <b>Proposed Total Sewer Fund Expenses</b> | \$ 4,738,144      | \$ 3,423,283             | \$ 4,810,192            | \$ (72,048) | \$ 4,697,998               | \$ 4,711,060              | \$ 4,932,102              | \$ 5,165,369              |
| <b>Net Fund Performance</b>               | \$ -              | \$ -                     | \$ 87,520               |             | \$ 0                       | \$ (13,062)               | \$ (234,104)              | \$ (467,371)              |

**TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (SEWER OPERATIONS)  
2023 PROPOSED PRELIMINARY BUDGET - SEWER FUND EXPENSES**

| Account #                               | 2022                |                          |                         |                    | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|---|---------------------|--------------------------|-------------------------|--------------------|----------------------------|---------------------------|---------------------------|---------------------------|
|   | Adopted<br>Budget   | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance           |                            |                           |                           |                           |
| <b>FUND 8 - SEWER FUND EXPENSES</b>     |                     |                          |                         |                    |                            |                           |                           |                           |
| <b>Department 429 - Sewer Operating</b> |                     |                          |                         |                    |                            |                           |                           |                           |
| 1201.02 Wages - Full Time               | \$ 329,819          | \$ 209,150               | \$ 317,096              | \$ 12,723          | \$ 321,059                 | \$ 332,295                | \$ 343,926                | \$ 355,964                |
| 1204.02 Wages - Part Time               | 69,220              | 20,708                   | 30,626                  | 38,594             | 76,000                     | 77,330                    | 78,683                    | 80,060                    |
| 1209.02 Wages - Perfect Attendance      | 750                 | 750                      | 750                     | -                  | 3,000                      | 3,000                     | 3,000                     | 3,000                     |
| 1210.02 Wages - Overtime                | 6,000               | 8,278                    | 10,000                  | (4,000)            | 8,000                      | 8,280                     | 8,570                     | 8,870                     |
| 1211.02 Wages - Overtime Snow           | 11,000              | 7,839                    | 10,000                  | 1,000              | 11,000                     | 11,385                    | 11,783                    | 12,195                    |
| 1500.02 Life Insurance                  | 700                 | 622                      | 933                     | (233)              | 800                        | 800                       | 800                       | 800                       |
| 1505.02 Health Benefits                 | 91,403              | 57,117                   | 95,196                  | (3,793)            | 95,196                     | 101,193                   | 107,568                   | 114,345                   |
| 1510.02 Rx/Dental/Vision/LTD            | 103,122             | 16,973                   | 30,000                  | 73,122             | 26,379                     | 28,357                    | 30,484                    | 32,770                    |
| 1515.02 Pension Fund                    | 80,761              | 47,619                   | 80,761                  | -                  | 61,753                     | 66,384                    | 71,363                    | 76,715                    |
| 1520.02 Workers Compensation            | 18,376              | 13,496                   | 17,851                  | 525                | 17,958                     | 19,305                    | 20,753                    | 22,309                    |
| 1900.02 Social Security                 | 25,841              | 14,825                   | 22,845                  | 2,996              | 25,982                     | 26,802                    | 27,650                    | 28,526                    |
| 1901.02 Medicare                        | 6,043               | 3,467                    | 5,343                   | 700                | 6,076                      | 6,268                     | 6,466                     | 6,671                     |
| 2000.02 Miscellaneous Expenses          | 5,000               | 5,554                    | 8,000                   | (3,000)            | 7,500                      | 7,920                     | 8,364                     | 8,832                     |
| 2002.02 Office Supplies                 | 750                 | -                        | 500                     | 250                | 750                        | 792                       | 836                       | 883                       |
| 2101.02 Postage Expense                 | 3,659               | 4,937                    | 7,406                   | (3,747)            | 4,667                      | 4,928                     | 5,204                     | 5,495                     |
| 2301.02 Road Materials                  | 15,000              | -                        | 7,500                   | 7,500              | 15,000                     | 15,840                    | 16,727                    | 17,664                    |
| 2701.02 Sewer Disposal - RHM            | 1,609,000           | 1,221,654                | 1,515,742               | 93,258             | 1,537,000                  | 1,623,072                 | 1,713,964                 | 1,809,946                 |
| 2702.02 Cobbs Creek Operations          | 1,390,035           | 711,836                  | 1,067,754               | 322,281            | 1,300,000                  | 1,372,800                 | 1,449,677                 | 1,530,859                 |
| 2705.02 Cobbs Creek Capital             | 145,000             | 234,870                  | 315,000                 | (170,000)          | 100,000                    | 105,600                   | 111,514                   | 117,759                   |
| 2706.02 Leachate Treatment              | 25,000              | 20,369                   | 30,554                  | (5,554)            | 28,000                     | 29,568                    | 31,224                    | 32,973                    |
| 2722.02 Sewer Rent Billing Expense      | 15,500              | -                        | 15,000                  | 500                | 16,000                     | 16,896                    | 17,842                    | 18,841                    |
| 2723.02 Refunds - Second Meters         | 2,500               | 2,877                    | 2,877                   | (377)              | 3,000                      | 3,168                     | 3,345                     | 3,532                     |
| 2724.02 Lien - Filing & Legal Fees      | 6,000               | 1,059                    | 3,000                   | 3,000              | 5,000                      | 5,280                     | 5,576                     | 5,888                     |
| 2725.02 Rdg Srvcg Maintenance           | 375                 | 213                      | 320                     | 55                 | 375                        | 396                       | 418                       | 441                       |
| 2727.02 Sanitary Sewer Back-up Expense  | 15,000              | 5,000                    | 10,000                  | 5,000              | 10,000                     | 10,560                    | 11,151                    | 11,775                    |
| 2730.02 Sanitary Sewer Construction     | 50,000              | 55,646                   | 90,000                  | (40,000)           | 75,000                     | 79,200                    | 83,635                    | 88,319                    |
| 2803.02 Uniforms Regular                | 1,900               | -                        | 1,900                   | -                  | 2,095                      | 2,212                     | 2,336                     | 2,467                     |
| 2904.02 Engineering Fees                | 20,000              | 27,828                   | 41,742                  | (21,742)           | 30,000                     | 31,680                    | 33,454                    | 35,327                    |
| 3000.02 Communications                  | 7,200               | 3,867                    | 6,000                   | 1,200              | 6,100                      | 6,442                     | 6,803                     | 7,184                     |
| 4108.02 General Liability Insurance     | 18,970              | 5,852                    | 20,667                  | (1,697)            | 21,000                     | 21,735                    | 22,496                    | 23,283                    |
| 4117.02 Vehicle Insurance               | 9,397               | 4,004                    | 9,373                   | 24                 | 9,665                      | 10,003                    | 10,353                    | 10,715                    |
| 5100.02 Vehicle Fuel Expense            | 29,823              | 17,629                   | 27,000                  | 2,823              | 37,930                     | 40,054                    | 42,297                    | 44,666                    |
| 5107.02 Vehicle Maintenance             | 15,000              | 17,746                   | 26,000                  | (11,000)           | 27,313                     | 28,843                    | 30,458                    | 32,164                    |
| 6000.02 Minor Equipment                 | 10,000              | 7,548                    | 25,000                  | (15,000)           | 12,000                     | 12,672                    | 13,382                    | 14,131                    |
| 6050.02 Major Equipment                 | -                   | 73,950                   | 357,456                 | (357,456)          | 196,400                    | -                         | -                         | -                         |
| 9902.02 Transfer to Other Funds         | 600,000             | 600,000                  | 600,000                 | -                  | 600,000                    | 600,000                   | 600,000                   | 600,000                   |
| <b>Sewer Operating Total</b>            | <b>\$ 4,738,144</b> | <b>\$ 3,423,283</b>      | <b>\$ 4,810,192</b>     | <b>\$ (72,048)</b> | <b>\$ 4,697,998</b>        | <b>\$ 4,711,060</b>       | <b>\$ 4,932,102</b>       | <b>\$ 5,165,369</b>       |

**TOWNSHIP OF HAVERFORD**  
**2023 PROPOSED PRELIMINARY BUDGET - CAPITAL FUND REVENUES**

|   | 2022              |                          |                         |                 | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|---|-------------------|--------------------------|-------------------------|-----------------|----------------------------|---------------------------|---------------------------|---------------------------|
|   | Adopted<br>Budget | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance        |                            |                           |                           |                           |
| <b>FUND 18 - CAPITAL FUND REVENUES</b>      |                   |                          |                         |                 |                            |                           |                           |                           |
| <b>Capital Fund Revenues</b>                | \$ 34,921,282     | \$ 181,329               | \$ 4,645,420            | \$ (30,275,862) | \$ 30,006,807              | \$ 23,876,241             | \$ 5,708,676              | \$ 5,018,426              |
| <b>Proposed Total Capital Fund Revenues</b> | \$ 34,921,282     | \$ 181,329               | \$ 4,645,420            | \$ (30,275,862) | \$ 30,006,807              | \$ 23,876,241             | \$ 5,708,676              | \$ 5,018,426              |

**TOWNSHIP OF HAVERFORD**  
**2023 PROPOSED PRELIMINARY BUDGET - CAPITAL FUND REVENUES**

|   | 2022                 |                          |                         |                        | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|---|----------------------|--------------------------|-------------------------|------------------------|----------------------------|---------------------------|---------------------------|---------------------------|
|   | Adopted<br>Budget    | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance               |                            |                           |                           |                           |
| <b>FUND 18 - CAPITAL FUND REVENUES</b>      |                      |                          |                         |                        |                            |                           |                           |                           |
| <b>Department 300 - Revenues</b>            |                      |                          |                         |                        |                            |                           |                           |                           |
| 3106.01 Business Tax Audits                 | \$ 2,500             | \$ -                     | \$ -                    | \$ (2,500)             | \$ 2,500                   | \$ 2,500                  | \$ 2,500                  | \$ 2,500                  |
| 3401.01 Interest Income                     | 7,500                | 20,024                   | 45,024                  | 37,524                 | 80,000                     | 50,000                    | 25,000                    | 10,000                    |
| 3549.01 Grant Revenues                      | 1,312,802            | 149,985                  | 149,985                 | (1,162,817)            | 934,952                    | 2,053,000                 | 595,000                   | -                         |
| 3702.01 Miscellaneous Items                 | 80,000               | 11,320                   | 11,320                  | (68,680)               | -                          | -                         | -                         | -                         |
| 3714.01 Borrowing Proceeds                  | 25,000,000           | -                        | -                       | (25,000,000)           | 26,000,000                 | -                         | -                         | -                         |
| 3720.01 Sale of Township Assets             | 20,000               | -                        | -                       | (20,000)               | 20,000                     | 20,000                    | 20,000                    | 20,000                    |
| 3900.01 Fund Balance Forward                | 4,058,480            | -                        | 4,439,091               | 380,611                | 2,869,355                  | 21,650,741                | 4,966,176                 | 4,885,926                 |
| 3908.01 Transfer from Other Funds           | 4,440,000            | -                        | -                       | (4,440,000)            | 100,000                    | 100,000                   | 100,000                   | 100,000                   |
| <b>Capital Fund Revenue Totals</b>          | <b>34,921,282</b>    | <b>181,329</b>           | <b>4,645,420</b>        | <b>(30,275,862)</b>    | <b>30,006,807</b>          | <b>23,876,241</b>         | <b>5,708,676</b>          | <b>5,018,426</b>          |
| <b>Proposed Total Capital Fund Revenues</b> | <b>\$ 34,921,282</b> | <b>\$ 181,329</b>        | <b>\$ 4,645,420</b>     | <b>\$ (30,275,862)</b> | <b>\$ 30,006,807</b>       | <b>\$ 23,876,241</b>      | <b>\$ 5,708,676</b>       | <b>\$ 5,018,426</b>       |

**TOWNSHIP OF HAVERFORD**  
**2023 PROPOSED PRELIMINARY BUDGET - CAPITAL FUND EXPENDITURES**

|   | 2022              |                          |                         |               | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|---|-------------------|--------------------------|-------------------------|---------------|----------------------------|---------------------------|---------------------------|---------------------------|
|   | Adopted<br>Budget | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance      |                            |                           |                           |                           |
| <b>FUND 18 - CAPITAL FUND EXPENDITURES</b>      |                   |                          |                         |               |                            |                           |                           |                           |
| <b>Capital Fund Expenditures</b>                | \$ 34,921,282     | \$ 614,392               | \$ 1,776,065            | \$ 33,145,217 | \$ 30,006,807              | \$ 23,876,241             | \$ 5,708,676              | \$ 5,018,426              |
| <b>Proposed Total Capital Fund Expenditures</b> | \$ 34,921,282     | \$ 614,392               | \$ 1,776,065            | \$ 33,145,217 | \$ 30,006,807              | \$ 23,876,241             | \$ 5,708,676              | \$ 5,018,426              |
| <b>Net Fund Performance</b>                     | \$ -              |                          | \$ 2,869,355            |               | -                          | -                         | -                         | -                         |

**TOWNSHIP OF HAVERFORD - CAPITAL FUND  
2023 PROPOSED PRELIMINARY BUDGET - CAPITAL FUND EXPENDITURES**

|  | 2022                 |                          |                         |             | 2023<br>Proposed<br>Budget | 2024<br>Assumed<br>Budget | 2025<br>Assumed<br>Budget | 2026<br>Assumed<br>Budget |
|--|----------------------|--------------------------|-------------------------|-------------|----------------------------|---------------------------|---------------------------|---------------------------|
|  | Adopted<br>Budget    | Actual Thru<br>8/31/2022 | Current Yr<br>Projected | Variance    |                            |                           |                           |                           |
| <b>FUND 18 - CAPITAL FUND EXPENDITURES</b> |                      |                          |                         |             |                            |                           |                           |                           |
| Capital Expenditures                       |                      |                          |                         |             |                            |                           |                           |                           |
| Major Equipment                            | \$ 3,000,000         | \$ 120,276               | \$ 144,276              |             | \$ 858,852                 | \$ 3,234,083              | \$ 95,000                 | \$ -                      |
| Infrastructure/General Facilities:         | 8,311,338            | 260,814                  | 1,317,871               |             | 5,951,814                  | 13,675,582                | 97,350                    | 106,350                   |
| Road Paving Program                        |                      |                          |                         |             |                            |                           |                           |                           |
| Various storm sewer projects               |                      |                          |                         |             |                            |                           |                           |                           |
| Various sanitary sewer projects            |                      |                          |                         |             |                            |                           |                           |                           |
| Historic Building Projects                 |                      |                          |                         |             |                            |                           |                           |                           |
| LED Street Light Project                   |                      |                          |                         |             |                            |                           |                           |                           |
| ECV Charging Stations                      |                      |                          |                         |             |                            |                           |                           |                           |
| Facility Energy Efficiency Study           |                      |                          |                         |             |                            |                           |                           |                           |
| Library/Brookline Capital Improvements     |                      |                          |                         |             |                            |                           |                           |                           |
| Financing Issues:                          | 4,200                | 1,050                    | 4,200                   |             | 5,400                      | 5,400                     | 5,400                     | 5,400                     |
| Refunding                                  |                      |                          |                         |             |                            |                           |                           |                           |
| Bond Paying Agent                          |                      |                          |                         |             |                            |                           |                           |                           |
| Park Improvements:                         | 2,044,000            | 191,282                  | 253,748                 |             | 750,000                    | 1,595,000                 | 235,000                   | -                         |
| Trail system plans and improvements        |                      |                          |                         |             |                            |                           |                           |                           |
| Park infrastructure improvements           |                      |                          |                         |             |                            |                           |                           |                           |
| Playground equipment                       |                      |                          |                         |             |                            |                           |                           |                           |
| Skatium Improvements                       | 150,000              | 40,970                   | 55,970                  |             | 790,000                    | 400,000                   | 390,000                   | 325,000                   |
| Fund Balance Carryforward                  | 21,411,744           |                          |                         |             | 21,650,741                 | 4,966,176                 | 4,885,926                 | 4,581,676                 |
| <b>Capital Expenditures Total</b>          | <b>34,921,282</b>    | <b>614,392</b>           | <b>1,776,065</b>        | <b>-</b>    | <b>30,006,807</b>          | <b>23,876,241</b>         | <b>5,708,676</b>          | <b>5,018,426</b>          |
| <b>Capital Projects Total</b>              | <b>\$ 34,921,282</b> | <b>\$ 614,392</b>        | <b>\$ 1,776,065</b>     | <b>\$ -</b> | <b>\$ 30,006,807</b>       | <b>\$ 23,876,241</b>      | <b>\$ 5,708,676</b>       | <b>\$ 5,018,426</b>       |

**TOWNSHIP OF HAVERFORD - PROPOSED CAPITAL PROJECTS (NON-ARPA)  
FISCAL YEARS 2023 - 2026**

| Requested Area | Planned Project                                   | Intended Funding Source | 2023 Proposed Projects | 2024 Proposed Projects | 2025 Proposed Projects | 2026 Proposed Projects |
|----------------|---|-------------------------|------------------------|------------------------|------------------------|------------------------|
| TWP-WIDE       | MILL & KARAKUNG PARKING                           | MONIES ON HAND/GRANT    | \$ 265,000             | \$ 340,000             | \$ -                   | \$ -                   |
| TWP-WIDE       | UPGRADE DECORATIVE STREETLIGHTING                 | CAPITAL FUNDS ON HAND   | \$ 10,000              | \$ 10,000              | \$ 10,000              | \$ 10,000              |
| TWP-WIDE       | WELCOME TO HAVERFORD SIGNAGE                      | CAPITAL FUNDS ON HAND   | \$ 25,000              | \$ -                   | \$ 30,000              | \$ -                   |
| INFO TECH      | BACKUP APPLIANCE                                  | CAPITAL FUNDS ON HAND   | \$ -                   | \$ -                   | \$ 25,000              | \$ -                   |
| INFO TECH      | GEN 10 BLADES (2)                                 | CAPITAL FUNDS ON HAND   | \$ 30,000              | \$ -                   | \$ -                   | \$ -                   |
| INFO TECH      | DESKTOP PHONE SYSTEM                              | CAPITAL FUNDS ON HAND   | \$ 13,000              | \$ -                   | \$ -                   | \$ -                   |
| INFO TECH      | BARRACUDA BOX                                     | CAPITAL FUNDS ON HAND   | \$ -                   | \$ 15,000              | \$ -                   | \$ -                   |
| POLICE         | WEAPON REPLACEMENT                                | CAPITAL FUNDS ON HAND   | \$ -                   | \$ -                   | \$ 70,000              | \$ -                   |
| POLICE         | IN CAR CAMERA & BODY CAMERA REPLACEMENT           | CAPITAL FUNDS ON HAND   | \$ -                   | \$ 287,000             | \$ -                   | \$ -                   |
| POLICE         | 2023 CHEVROLET BOLT (METER ENFORCEMENT)           | GENERAL OPS/GRANT       | \$ 40,000              | \$ -                   | \$ -                   | \$ -                   |
| POLICE         | (4) POLICE VEHICLES                               | GENERAL OPS             | \$ 265,000             | \$ 279,840             | \$ 295,511             | \$ 312,060             |
| PARKS & REC    | 2023 CHEVROLET BOLT                               | GENERAL OPS/GRANT       | \$ 40,000              | \$ -                   | \$ -                   | \$ -                   |
| PARKS & REC    | PARK & REC OPEN SPACE STUDY                       | GRANT                   | \$ 50,000              | \$ -                   | \$ -                   | \$ -                   |
| PARKS & REC    | PHASE 2 - PENNSY TRAIL                            | CAPITAL ON HAND/GRANT   | \$ 700,000             | \$ 1,595,000           | \$ 235,000             | \$ -                   |
| PARK MAINT     | (2) F350 PICK UP TRUCKS (1 W/CREW CAB)            | GENERAL OPS             | \$ 130,000             | \$ -                   | \$ 60,000              | \$ -                   |
| PARK MAINT     | (2) SCAG MOWERS                                   | GENERAL OPS             | \$ -                   | \$ -                   | \$ 27,000              | \$ -                   |
| PARK MAINT     | ATTACHMENTS FOR DINGO HARLEY, RAKE TILLER         | GENERAL OPS             | \$ 25,000              | \$ -                   | \$ -                   | \$ -                   |
| PARK MAINT     | DEEP TYNE AERATOR                                 | GENERAL OPS             | \$ -                   | \$ 25,000              | \$ -                   | \$ -                   |
| FACILITIES     | HISTORICAL PROJECTS                               | CAPITAL FUNDS ON HAND   | \$ 171,350             | \$ 114,250             | \$ 57,350              | \$ 96,350              |
| FACILITIES     | SOLAR PANEL PURCHASE & INSTALLATION               | 2023 BORROWING          | \$ 50,000              | \$ 450,000             | \$ -                   | \$ -                   |
| FACILITIES     | LIBRARY RENOVATIONS                               | 2023 BORROWING          | \$ 4,978,464           | \$ 12,711,332          | \$ -                   | \$ -                   |
| FACILITIES     | ADMIN/POLICE BLDG - PUNCH LIST ITEMS              | CAPITAL FUNDS ON HAND   | \$ 162,000             | \$ -                   | \$ -                   | \$ -                   |
| FACILITIES     | ADMIN/POLICE BLDG - WELCOME SIGN                  | CAPITAL FUNDS ON HAND   | \$ 25,000              | \$ -                   | \$ -                   | \$ -                   |
| FACILITIES     | ADMIN/POLICE BLDG - DRIVEWAY SEALING              | CAPITAL FUNDS ON HAND   | \$ 22,000              | \$ -                   | \$ -                   | \$ -                   |
| FACILITIES     | CREC - INSTALL EVC STATION                        | CAPITAL ON HAND/GRANT   | \$ 25,000              | \$ -                   | \$ -                   | \$ -                   |
| FACILITIES     | POWELL HOUSE ROOF                                 | CAPITAL FUNDS ON HAND   | \$ 180,000             | \$ -                   | \$ -                   | \$ -                   |
| FACILITIES     | PARK MAINTENANCE YARD - POLE BARN                 | CAPITAL FUNDS ON HAND   | \$ -                   | \$ 50,000              | \$ -                   | \$ -                   |
| FACILITIES     | PW YARD - POLE BARN                               | CAPITAL FUNDS ON HAND   | \$ 38,000              | \$ -                   | \$ -                   | \$ -                   |
| FIRE & EMS     | EMERGENCY APPARATUS                               | 2023 BORROWING          | \$ 815,852             | \$ 2,932,083           | \$ -                   | \$ -                   |
| SANITATION     | SANITATION TRUCK                                  | GENERAL OPS             | \$ 229,280             | \$ 263,672             | \$ -                   | \$ 303,175             |
| HIGHWAY        | F550 CAB & CHASSIS WITH DUMP BODY & PLOW/SPREADER | GENERAL OPS             | \$ 100,000             | \$ -                   | \$ -                   | \$ 115,000             |
| HIGHWAY        | F550 CAB & CHASSIS WITH PLOW/SPREADER             | GENERAL OPS             | \$ -                   | \$ -                   | \$ 66,125              | \$ -                   |
| HIGHWAY        | F350 CAB PICKUP WITH PLOW                         | GENERAL OPS             | \$ 50,000              | \$ 57,500              | \$ -                   | \$ 55,000              |
| HIGHWAY        | PNEUMATIC BLAST POT "SAND BLASTER"                | GENERAL OPS             | \$ 15,500              | \$ -                   | \$ -                   | \$ -                   |
| HIGHWAY        | CAT983K FRONT END LOADER                          | GENERAL OPS             | \$ -                   | \$ 250,000             | \$ -                   | \$ -                   |
| HIGHWAY        | TREE BUCKET TRUCK                                 | GENERAL OPS             | \$ -                   | \$ -                   | \$ 250,000             | \$ -                   |

**TOWNSHIP OF HAVERFORD - PROPOSED CAPITAL PROJECTS (NON-ARPA)  
FISCAL YEARS 2023 - 2026**

| <b>Requested Area</b>                  | <b>Planned Project</b>                                     | <b>Intended Funding Source</b> | <b>2023 Proposed Projects</b> | <b>2024 Proposed Projects</b> | <b>2025 Proposed Projects</b> | <b>2026 Proposed Projects</b> |
|--|--|--------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| HIGHWAY                                | BROOMBEAR SWEEPER LIFT                                     | GENERAL OPS                    | \$ -                          | \$ -                          | \$ 298,420                    | \$ -                          |
| HIGHWAY                                | F350 CAB PICKUPS WITH PLOW                                 | GENERAL OPS                    | \$ -                          | \$ 107,500                    | \$ -                          | \$ 55,000                     |
| SKATIUM                                | REPLACE METAL DOORS IN RINK                                | 2023 BOND ISSUE                | \$ -                          | \$ 50,000                     | \$ -                          | \$ -                          |
| SKATIUM                                | PURCHASE ELECTRIC ZAMBONI (order in 2023/delivery in 2024) | 2023 BOND ISSUE                | \$ 190,000                    | \$ -                          | \$ -                          | \$ -                          |
| SKATIUM                                | REPLACE COOLING TOWERS                                     | 2023 BOND ISSUE                | \$ 355,000                    | \$ -                          | \$ -                          | \$ -                          |
| SKATIUM                                | REPLACE MOTOR CONTROL CENTER                               | 2023 BOND ISSUE                | \$ 135,000                    | \$ -                          | \$ -                          | \$ -                          |
| SKATIUM                                | REPLACE WATER PUMPS  | 2023 BOND ISSUE                | \$ -                          | \$ -                          | \$ 180,000                    | \$ -                          |
| SKATIUM                                | RENOVATE/UPGRADE LOCKER ROOMS                              | 2023 BOND ISSUE                | \$ 80,000                     | \$ 240,000                    | \$ -                          | \$ -                          |
| SKATIUM                                | REPLACE CHILLERS   | 2023 BOND ISSUE                | \$ -                          | \$ -                          | \$ 100,000                    | \$ 225,000                    |
| SKATIUM                                | VARIOUS INTERIORS/EXTERIORS                                | 2023 BOND ISSUE                | \$ 30,000                     | \$ 110,000                    | \$ 110,000                    | \$ 100,000                    |
| SEWER OPS                              | 2023 FORD TRANSIT TR350 & UPLIFT (CAMERA TRUCK)            | SEWER OPS                      | \$ 196,400                    | \$ -                          | \$ -                          | \$ -                          |
| <b>PROPOSED CAPITAL PROJECT TOTALS</b> |  |                                | <b>\$ 9,441,846</b>           | <b>\$ 19,888,177</b>          | <b>\$ 1,814,406</b>           | <b>\$ 1,271,585</b>           |